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2nd Vibrant Gujarat Regional Conference (VGRC) to Focus on Kutch and Saurashtra Region

November 2025: Under the visionary guidance of Hon'ble Prime Minister Shri Narendra Modi and the able leadership of Gujarat Regional Conferences (VGRC) at January 2027. Each conference will serve as a gateway to accelerated regional growth and inclu-Conference, a one-day district-level programme will be organised to highlight local opportunities and ini-

Regional Conference (VGRC) is scheduled in Rajkot on January 8th and 9th, 2026. With a primary focus on transforming local Hon'ble Chief Minister Shri industries into global play-Bhupendrabhai Patel, the ers, this event aims to Government of Gujarat is secure broader market organising four Vibrant recognition and partnerships. The conference will include seminars address-Mehsana, Rajkot, Surat ing pivotal topics, like agriand Vadodara; ahead of culture, Mining, Tourism, the next edition of the and Industrial growth. Vibrant Gujarat Global Participants will also bene-Summit to be held in fit from a dedicated MSME Conclave, a dynamic Reverse Buyer Seller Meet (RBSM), exhibitions and trade fairs, making it an sive development. In the essential platform for run up to each Regional establishing effective partnerships and networking. In addition, district-level programs will be organized

Porbandar

The Second Vibrant Gir-Somnath, Jamnagar, nessed remarkable partici-Junagadh, Kutch, Morbi, pation, with over 29,000 and registered attendees and



Surendranagar in month of December 2025. VGRC North Gujarat

was successfully held in Mehsana, resulting in the signing of 1,264 MoUs with a proposed investment of

the more than 440 international delegates representing more than 80 countries. Demonstrating strong global and domestic collaboration, the conference hosted more than 160 Businessto-Government meetings, fostering partnerships and investment opportunities. More than 410 exhibitors showcased their innovations and products, including the active participation of more than 170 MSMEs., and startups. Udyami Mela disbursed incentives worth of more than INR 900 crore to more than 9,000 entrepreneurs. The BharatNext startup pitching festival announced INR 41.56 crore worth of investment, while the

(Reverse Buyer- maritime legacy and strate-Seller Meet) organised gic ports, such as Kandla more than 2,200 meetings, with more than 850 Gujarat based sellers, and generated business inquires worth of INR 500+ crore for exports, highlighting Gujarat's entrepreneurial strength.

Kutch and Saurashtra region is marked by geographical diversity and cultural vibrancy, combining natural heritage with dynamic economic growth. The region thrives on its VGRC

and Mundra, serving as a gateway for logistics, trade, and green shipping. It is a pioneer in petrochemicals, ceramics, and engineering, supported by robust infrastructure and innovationdriven initiatives. The spiritual and heritage tourism circuits create a unique balance between tradition and a business-driven market.

Focus sectors Ceramics, Ports & Logistics, Fisheries, Petrochemicals, Agro & Food Processing, Minerals, Green Energy Ecosystem, Development, Startups, MSMEs, Tourism & Culture. The region also includes thriving business opportunities like Export (For Ceramic, Cotton and Plastic), Brass components, seafood processing, Coastal Tourism and many

in Amreli, Bhavnagar, INR 3.25 lakh crore. The to-Business (B2B) and Botad, Devbhumi Dwarka, two-day conference wit- more than 100 Business-Bihar assembly result will now replicate in UP during 2027 polls : Rajnath

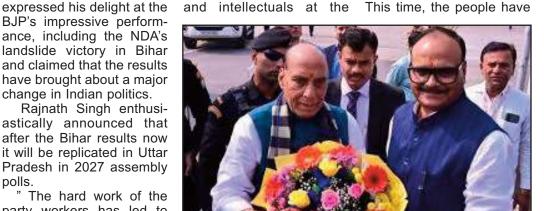
Defence Minister Rainath Singh on Saturday BJP's impressive performance, including the NDA's landslide victory in Bihar and claimed that the results have brought about a major change in Indian politics.

Rajnath Singh enthusiastically announced that after the Bihar results now it will be replicated in Uttar Pradesh in 2027 assembly polls.

" The hard work of the party workers has led to this landslide victory in Bihar. The BJP, unlike other parties, does not engage in politics based on caste. creed, or religion. We work for the nation's security, Saturday afternoon. pride, culture, and develop-

with senior party workers ruption and re-elected us.

ple saw that the Bihar gov-Singh was interacting ernment is free from cor-



Sanskrit Vidyalaya Hall in Sadar Cantt after his arrival from New Delhi on

Singh said that the peo-

given the NDA a landslide majority in Bihar.

The people of Bihar are also witnessing how our the account and is not lost state is progressing under to corruption.

Nitish Kumar's leadership. India's reputation today is elevated globally," he said.

The Lucknow MP said, Everyone talks about eliminating corruption, but no one has made any effort or action to address how to stop it. Corruption can only be curbed by systemic change, not through speeches. Only our Prime Minister has demonstrated that corruption can be eradicated."

He said earlier, under previous governments, the aid provided for reforms didn't reach the beneficiaries in full. 40-45 paise out of every Rupee was lost to corruption. The benefits now every rupee reaches

PM Modi Hails NDA's Big Lead in Bihar, Says **Mandate Reflects Trust in Development**

(Gns). Prime Minister Narendra Modi expressed that the

National Democratic Alliance's (NDA) success in the Bihar Assembly election signifies voters' trust in their development agenda. In a post on X, he stated, "The NDA has ensured allround development of the state. The people have given us a massive majority after witnessing our track record and our vision to take the state to new heights." He congratulated Chief Minister Nitish Kumar and other NDA allies for their victory.

The latest trends indicated that the NDA surpassed the 200-seat mark, significantly outpacing the Mahagathbandhan. With strong performances from both the BJP and JD(U) the alliance seemed poised

to exceed its 2010 tally of BJP and JD(U). 206 seats. This outcome highlights the public's pref- Amit Shah remarked that

erence for performance-driven governance.

Prime Minister Narendra Modi congratulated the NDA on their victory in the Bihar Assembly election, tunity to loot." Shah praised highlighting the public's BJP workers for their deditrust in their development agenda and governance under the leadership of Chief Minister Nitish Kumar; the NDA surpassed the 200-seat mark, with strong performances from

Union Home Minister

verdict this underscores voters' belief in governance focused results. He posted on X, 'This is the victory of every

Bihari

believes 'Developed Bihar'. No matter in what guise those who practice jungle raj and appeasement politics come, they will not get the opporcation from booth level to

state level. Shah also highlighted strong support from women voters. He assured them that with Modi's leadership, the NDA government would

Satark Rahiye!

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fulfill its promises with greater dedication. Criticising Congress, he mentioned that each vote symbolises faith in policies against infiltrators threatening India's security and resources.

NDA's Vision for Bihar

BJP president JP Nadda described the mandate as an endorsement of NDA's governance model. In his post, he wrote, "Heartfelt salutations to the people of Bihar. Jai Siya Ram." He emphasised that public support reflects trust in development-oriented policies under Prime Minister Modi and Chief Minister Nitish Kumar.

Nadda noted that voters rejected Mahagathbandhan while supporting NDA's focus on governance, stability, and development.

Electoral victory and defeat both offer lessons: Akhilesh Yadav

(Gns).

Commenting on the Bihar election results on Saturday, Samajwadi Party President Akhilesh Yadav said that lessons can be drawn from both victory and defeat in any poll.

does not want to ensure a claimed. dignified life for women and claiming that they received vide them the means to in Uttar Pradesh.

lead a dignified life," he

"The BJP lost seats in Samajwadi Party's victory

youth by providing them Akhilesh Yadav, who with job opportunities, arrived in Bengaluru on a "After winning the Bihar two-day visit on Saturday, elections, BJP leaders are said that the BJP manipumore votes from women. favour by misusing the gov-Everyone knows that votes ernment machinery. He were purchased by giving alleged that the BJP has women Rs 10,000. The also extensively misused BJP does not want to pro- the government machinery

stated.

the Lok Sabha elections in an unimaginable manner. The BJP cannot equate its Bihar victory with the He said that the BJP in Uttar Pradesh," he

Speaking to the media, lates election results in its

lost the Assembly and Lok



Sabha elections, and we learned from those defeats. The party won only five Lok

"The Samajwadi Party ment in the Assembly elections, but it fought the BJP strongly. In the 2024 Lok Sabha elections, the Samajwadi Party defeated the BJP's double-engine government," he claimed.

> Akhilesh Yadav said that a large number of people from UP and Bihar live away from their families in other states, and the BJP government has done nothing to stop this migration. He alleged that the BJP secured votes by giving people Rs 10,000. "Just as they made rules in other states and stopped giving

Sabha seats in 2019. In the money later, they will 2022, the Samajwadi Party do the same in Bihar too," could not form the govern- he claimed.

Ajit Pawar meets Shah in Delhi ahead of Pune land deal report's submission to Fadnavis on Monday The report of the com- which is allegedly way case, and a case has been

leader Union Home Minister Amit gate irregularities Shah at his residence in in document reg-New Delhi on Friday night istration will be and congratulated him on submitted the NDA's victory in the Bihar assembly elections, Monday. party sources said here on

minutes. Significantly, the meeting in Delhi took place just out by Digvijay a day before the report on Singh Patil, a irregularities in the Pune land deal — allegedly Maharashtra Chief Minister Devendra Fadnavis on Monday (November 17).

Maharashtra Deputy Chief charge Inspector General Minister Ajit Pawar met of Registration to investi-

Fadnavis The Pune land

Saturday, adding that the deal transaction, meeting lasted about 25 which was later cancelled, was allegedly carried

Enterprises LLP owned by involving Ajit Pawar's son, Deputy CM Ajit Pawar's Parth Pawar — is sched- son Parth Pawar, as well as uled to be submitted to a holder of Power of Attorney called Sheetal Tejwani (who is abscond-

mittee appointed by the in- below the prevailing market price of the land. However, it became

shareholder of Amadea clear that the transaction was illegal as the land was government property and reserved for the Mahar

Dalit community. So far, Joint Deputy Registrar Ravindra Taru ing), for Rs 300 crore, has been suspended in this

registered against him. A four-member committee appointed to investigate the entire matter is scheduled to submit its report on the Pune land deal to Chief Minister Fadnavis on Monday. In this connection, it

may be recalled that on Thursday, Uddhav Thackeray-led Shiv Sena leader Ambadas Danve told media persons Chhatrapati Sambhajinagar that Maharashtra Chief Minister already knew well in advance about his NCP ally and Deputy CM Ajit Pawar's son Parth Pawar's Pune land deal, but chose to go easy on it in order to keep Ajit Pawar under con-



account, locker and other financial assets

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Editorial

Everyone loses

The reopening of the United States government after the longest shutdown in its history offers little cause for celebration. It marks not so much a resolution as it does a temporary truce ~ a pause in a political war that has left both sides weakened and the public disillusioned. While federal workers will finally receive back pay and government operations resume, the broader damage to governance, credibility, and civic trust, will linger long after the pay cheques clear. At the heart of the shutdown was a struggle less about policy and more about

What began as a standoff over healthcare subsidies for low-income Americans became a symbol of Washington's deeper dysfunction. Senate Democrats triggered the shutdown to press their case, but after six weeks of national disruption, they settled for a vaque promise of a vote on the issue ~ a concession too minor to justify the scale of the crisis. For a party that had projected renewed confidence after local electoral wins the retreat felt like strategic confusion dressed as pragmatism. President Donald Trump, on the other hand, emerges not as a victor but as the chief architect of a political culture defined by brinkmanship.

His insistence on assigning blame, rather than building consensus, reflects the unstatesmanlike and transactional nature of leadership that values optics over outcome. The temporary funding bill he signed restores normalcy only until the end of January, virtually ensuring that this episode will replay in some form. The pattern has become familiar: a crisis manufactured, a compromise claimed, and no durable progress achieved Beyond the halls of Congress, the shutdown was a reminder of how fragile the machinery of governance has become. Around 1.4 million federal workers went without pay for several weeks. Essential services, from food aid to air safety, were disrupted. Families living pay cheque to pay cheque found themselves at the mercy of partisan posturing.

The American state ~ vast, complex, and indispensable ~ was treated as a bargaining chip in a game of ideological poker as a bemused world looked on. The deeper cost of the shutdown lies in the erosion of trust Each such episode chips away at the notion that politics can serve the common good. Citizens are left to conclude that their government functions only intermittently contingent upon the ambitions of those in power. This cynicism may prove harder to repair than any budgetary shortfall. For Democrats, the internal fissures exposed during the standoff may prove lasting.

Progressives are furious at what they see as capitulation, while moderates plead for pragmatism. For Republicans, the illusion of victory may mask their own drift toward a politics of perpetual confrontation. In the end, the shutdown closes without a winner ~ only a weary nation left to reckon with the cost of a dubious kind of leadership defined by spectacle. The government may have reopened, but governance itself remains in lockdown.

While the motive of the

Regional Rural Banks was

social profits as opposed to

financing the farmers and

rural poor. The income and

employment generated

through bank finance were

considered as the real prof-

it of these social banks. So,

in their lending, the banks

were prohibited from insist-

created out of the loans

were treated as security.

For instance, if a small

farmer was lent money for

be produced was hypothe-

cated, not the land on

were not unanticipated but

were in the very design of

were in losses, and only 23

earned some profit. Then

has changed; not a simple

scale, now the 196 RRBs

disappeared.

Only the output/assets

ing on any collateral.

Graduating from "Vishwamitra" to "Vishwamitra Doctrine"

the geopolitical arena, coupled with its burgeoning economic and military strength, necessitates a strategic rethink in how it perceives and secures its interests. In the present multi-polar world marred with Wars & Trade-wars, the time has come to graduate from 'Vishwamitra - a token terminology' to Vishwamitra Doctrine' which would be a foundational pillar for Viksit Bharat's national security interests.

Vishwamitra Doctrine: India's Role in a Changing

The term "Vishwamitra" implies as friend of the world, an ancient Bhartiya philosophy that India is increasingly embracing in its geopolitical engagements. The present emergence of India is driven by its economic and technological strengths, with special focus on its defence capability. Also, the country's external engagements have become independent and assertive in the recent years. Under such a spectrum, a doctrine is necessary which mandates to build enough capability there by securing own interests, deterring conflicts and provide net security in the region. Rather this has been the case historically, where India has been a powerhouse of knowledge, technology, economy and defence. But this prowess dwindled for about past few centuries. However, the country has now unshackled its past and is moving in the right direction to reestablish itself in the global arena. This strategic glidepath needs to be backed up

India's rising stature in with a doctrine to ensure certain Influence Projection capabilities which would

India's commitment to

prevent conflicts. Strategic Forging Capabilities

protecting its economic, strategic interests and that of friendly foreign nations, along with ensuring the security of its citizens abroad, requires a credible and reliable defence capability. The Vishwamitra doctrine needs an outreach capability that can be used as a tool for creating buffers. The changing dynamics of global politics, conflicts and piracy in the Arabian-Red Seas, emphasise the need for focus on certain capability developments. India's defence forces have demonstrated their capability through various missions, including Humanitarian Assistance and Disaster Relief (HADR), counter piracy operations and rescue operations of Indian nationals overseas. The success of any geopolitical doctrine is dependent on tangible, credible and reliable capabilities which can fulfil the expected commitments. Under this ambit, Vishwamitra through Doctrine, Theatrisation in the Indian Armed Forces would be the first prudent option, which would ensure the necessary capability enhancements.

Facing future challenges necessitate capability augmentation in terms of marine and airborne capabilities of the country. An augmentation of capabilities from the existing structure of the Amphibious and Airborne pillars of the defence forces is a step in

can later be amalgamated kinetic conflicts. with the envisaged Theatre Command frame work. Such capability would provide India a strategic asset capable of swift engage-

Geospatial Domain Creating a buffer in the geospatial domain involves establishing a layered

Economic Domain At present, Indian economy is hitting new highs, yet it is important to diversify and establish enmeshed ecosecurity architecture that nomic tie-ups with key part-



shocks. Srikumar Bharathi P

for

Critical

Technology

Critical Technology and

rare earth mineral resource

spectrum is a key domain

The alignment of Vishwamitra Doctrine is to maintain strategic autonomy with assuring of mutually respected relationships and partnerships with geopolitically aligned countries. The focus on Global South must be a mandate and engagement with such partner countries by application of above-mentioned capabilities would ensure equitable global governance, there by fostering goodwill and diversification. The time has arrived for India to graduate to the Vishwamitra Doctrine with serious capability developments to project itself as a transformative across domains, as this doctrine acknowledges the complexities of the modern world. It advocates for a comprehensive strategy encompassing modernisation, geospatial dominance, economic influence and diplomatic outreach to attain the cherished goal of Viksit Bharat

NOVEMBER 2024 G20 RIO SUMMI

ment, in contingencies extends beyond physical ner countries that align with ranging from securing vital locations to enhancing leverages in distant theatres. It would serve as a powerful tool in preventing conflicts thereby advancing India's strategic objective of Vishwamitra.

Buffer Creation Across Domains

In the contemporary geopolitical environment, the traditional territorial buffers are important, yet they are insufficient in the modern interconnected world. Under the visualised doctrine, apart from territorial buffers, advocacy for creating buffers across three key domains stands prime, Geospatial, Economy & Technology. These buffers serve to insulate India from hostile external pressures and pro-

borders. This includes robust surveillance and situational awareness, coupled with Integrated Missile Defence Systems and Information Warfare Capabilities. Investing in advanced satellite constellations, long-range radar systems, and cyber intelligence need to be the focus areas. Further, the geospatial domain requires instituting of organisations for building a resilient Cyber and Information Warfare capability to respond to cyberattacks, protect critical digital infrastructure and project power in the information domain. A strong geospatial buffer enhances India's security by denying adversaries operational space and ensuring the integrity of its territorial and digital sovereignty.

own economic, trade glidepath through Strategic Trade Agreements. Investing in connectivity infrastructure, developing regional connectivity projects, including transport corridors, port development. and energy pipelines, to facilitate seamless trade flows and reduce dependence on single routes or partners. The enhancements in trade proportion necessitate maintaining of safe sea lines of communication and secure port zones for own trade activity in partner foreign nations. Further, by setting National Missions for diversifying supply chains and promoting domestic manufacturing, the desired end-state of reducing reliance on single source for critical goods can be achieved.

the right direction, which vide strategic depth in nonties need

in Delhi-NCR, every winter imagined but real. The is now déjà vu wrapped in script is also to o familiar

MOTIVE OF THE REGIONAL RURAL BANKS

For those of us who live smog; except it is no t

cepts of pure social, region- for a 29 per cent share in al, rural, and low-cost are

become more commercial

than the most commercial

banks in certain areas of

their lending, e.g., Gold

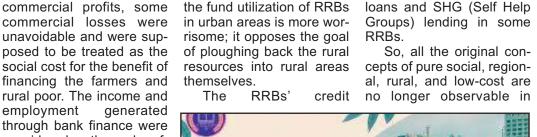
themselves. The RRBs'

urban interest or discarding

of their rural character.

More than the presence of

branches in urban areas,





deposit ratio, which used to be more than 100 per cent has come down to 71.4 per which the crop was grown. cent (the highest in thelast So, the commercial losses 33 years), meaning less and less credit as a proportion of deposits is being given as loans. Similarly, the RRBs. True that by the early 1990s, before the the investment of RRBs in reforms, 173 of 196 RRBs the shares and securities market is increasing; its ID (Investment Deposit) ratio during 2022-24 ranged came the reforms, overwhelmed by the losses. between 48 and a little The character of the RRBs above 52 per cent (about 17 per cent above their change but a sea change. SLR Investment Deposit For achieving economies to ratio).

That means the rural areas are deprived of their are condensed into 28, one-state-one RRB as much-needed credit to that extent. Yes, the RRBs' profopposed to the original one district-one RRB concept. itability has increased enor-So the regional nature of mously, Rs. 7,571 crore net regional rural banks has profit in 2023-24 (the highest ever); their reserves These 28 RRBs have and owned funds stood at 22,069 branches as of Rs. 65,701 crore as on 31 March 2024 ~ roughly 14 March 2024. But this profper cent of commercial itability has its costs; there bank branches. Of them, is a trade-off between com-1.766 branches are located mercial viability and equity in urban and metropolitan goals. The RRBs have areas, and 20,303 in rural been brought on par with and semi-urban areas (20 other commercial banks in per cent of such commer- their lending and interest cial banks' rural branches rates, etc. With the interest of 1,00,686). The urban rates being freed with a tall and metropolitan presence order of increasing prof-

of RRBs denotes their itability, the RRBs have

RRBs now. Yet because of their cultural background, are still better in social banking compared to the commercial banks: their rural and semi-urban branches are 92 per cent against all commercial banks (including RRBs) at 62 per cent. RRBs' deposits were Rs 6.60 lakh crore by March 2024. Though they account for 3 per cent of scheduled commercial bank deposits in quantum, their share in the number of accounts is 11.2 per cent evidencing the coverage of a large number of small amount accounts. Also in PMJDY accounts, RRBs have the highest average deposit amount per account (Rs 4,292) compared to all other types of banks' average (Rs 4,040).

Similarly, the share of RRBs' lending of Rs 4.70 lac crore was just 2.8 per cent of the total commercial bank lending. But their share in the number of loan accounts was 7.4 per cent as of March 2024, signifying the small people's preference in RRBs. Another important feature is that 87 per cent of the RRBs' lending has gone for the priority

sector, while agriculture took a 67 per cent share by March 2024. RRBs' role in SHG lending is second to none; with 41.16 lakh SHGs bank-linked with savings of Rs 19,018 crore by So, all the original con- March 2024, they account total SHGs savings linked to banks in the country. In terms of credit linkage, RRBs account for 28 per cent with 19.13 lakh accounts. Instead strengthening these performances, the focus is on further commercializing the RRBs with the proposed induction of private capital. The RRB Act has been

> amended to allow capital infusion from the market in such a way that the combined share of the Centre and sponsor bank can be reduced to 51 per cent against the present level of 85 per cent (50 plus 35), whereby the private players will have a role relatable to their share in the business of RRBs. That means the commercial profit goal will take precedence over social profit, and banks will become purer commercial banks, which goes against the interest of small and marginal farmers who account for more than 90 per cent of the farming community, and whose protection is vital for protecting the income and employment securities in India. Will the government introspect now and use Gandhiji's talisman, "recall the face of the poorest and weakest person and consider if the contemplated action will benefit them and restore their control over life and destiny", to judge

reform policies? If this is done, the deliberate efforts of the government over the years to distance the RRBs from their original goals will become clear to it.

the veracity of its RRB

and almost normalised by now; AQI indices spike, schools close, flights circle, and the usual cast of villains takes the stage stubble burning, diesel trucks, firecrackers and By unhelpful winds. February, the haze lifts just enough for everyone to

out new extraction. Each loop raises productivity a little; together they create a new source of growth. The cities that master this circulation as we see in Copenhagen with its district heating, Amsterdam with circular construction and Seoul with waste-energy

of circulation remain isolated because policy still rewards disp o sal, no t re use. Procurement rules even today favour virgin material, not recycled; landfill contracts profit from volume, not reduction. The economy of waste persists

because waste itself has

by 2047.



move on with their lives. The real affliction in Indian cities and especially Delhi runs much deeper. The city is not just polluted but it is simply wasteful. Indian cities are designed to discard value as fast as they

create it. India's urbanisation is still built and continues to be built on a linear idea of growth: extract, produce, consume, throw away. This logic perhaps made sense in the early decades of industrialisation when raw materials were cheap and land was abundant. However, as we see now, this linear growth becomes brittle as it matures. Each tonne of waste, each plume of smoke, each overflowing drain marks not expansion but inefficiency. A waste of resources burned, nutrients dumped, energy lost.

Delhi's smog is the visible form of an economic design flaw. Modern economies thrive when they learn to reuse their own leftovers. When the waste of one process becomes the input of another, output grows withgrids, can gain efficiency as their next comparative advantage. India's cities, by contrast, still chase scale rather than symmetry.

Delhi offers a brutal mirror to that end. Its three landfill mountains at Ghazipur, Bhalswa and Okhla contain more recoverable material than most en-pit mines. Construction debris piles up faster than it can be crushed; methane seeps from decomposing waste; treated water drains back into a dying river. Even the air carries residues of lost value and the smoke of crop stubble that could have become compressed fuel or fertiliser. In a circular city these are resources; in Delhi they are symptoms.

Small experiments can show what could be. In the city's south, a municipal crusher turns demolished concrete into gravel for roadbeds. A few biogas plants convert kitchen scraps into methane for buses. The logic is straightforward: waste that once cost money to bury now

earns it. Yet these pockets

been fitted into a profitable policy.

Circularity is not a moral gesture anymore, but it is an established productivity strategy. Every residual loop, rubble recycled, methane captured, sewage reused means fewer imports, lower emissions and more jobs. However, A circular city needs choreography and evidence starting from data on material flows, cross-sector incentives, and markets where residuals can be traded like any other commodity. Some Indian cities are edging in that direction. Pune's waste-picker cooperatives already form a functioning circular network, diverting thousands of tonnes from dumps daily.

Surat reuses much of its industrial effluent; Chennai wastewater is testing desalination. The national imagination however remains linear. Success is still measured in kilometres of new roads or tonnes of waste "processed," never in how much is reused. The next phase of India's urban development will depend

on changing that metric. The economics of circularity is clear. If even a quarter of Delhi's waste were lo op e d back into production, the city could cut energy demand and emissions by double digits. The politics and policy however need to be reimagined. It also requires recognising the people who already keep the city's residual economy alive such as the informal recyclers who sort, clean and sell its detritus. They are Delhi's unac-

knowledged circular workers, extracting value from waste every dawn while the city sleeps. The deeper obstacle is psychological. Modern India still equates modernity with the new, the fresh, the shiny, the unused. Circularity asks for something humbler: intelligence over novelty, design over scale. It means treating waste not as guilt but as potential, pollution not as failure but as feedback. In a culture that prizes acceleration, learning to loop may be the hardest virtue. Yet the alternative is visible in the air itself. Each particle of Delhi's haze is a microresidual: a bit of carbon that could have been energy, a grain of soil that could have stayed in the field. The city's smog is its economy speaking in another language, telling us exactly where it leaks. To clear that air is to redesign the system that made it.

The outlines of such a Delhi are already faintly there. A city where demolished buildings supply their own replacements; where kitchen waste powers public transport; where treated water cools industrial parks, where the poorest recyclers are recognised as entrepreneurs of efficiency. Growth, in that city, would no longer mean burning more but wasting less. When the winter wind finally shifts and the haze lifts for a day, the capital briefly reappears and its domes and towers will be washed in weak sunlight, its roads suddenly sharp.

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Tim Cook, the CEO of

retire by 2026 after a 14-

turned 65 in 2025, took

over as CEO in 2011 fol-

lowing the passing of

Apple's co-founder, Steve

Jobs. Under Cook's leader-

ship, Apple experienced

significant product launch-

soared from USD 350 bil-

lion to nearly USD 4 trillion

among the world's most

Recent earnings have driv-

en Apple shares near their

highest levels ever record-

J&K DGP Nalin Prabhat

on Saturday dismissed ter-

ror involvement in the

explosion at the Nowgam

police station resulted in

nine fatalities, including

three State Investigation

Agency personnel, two

revenue officials, and a tai-

that the blast was "acciden-

tal" and the incident

occurred while handling

explosive materials seized

ered from Faridabad on 9th

The top cop confirmed

Apple's market value

positioned Apple

es and financial growth.

Arvind Reddy Arrested at Bengaluru Airport Over Assault Allegations by Kannada Actress

of the AVR Group, has been arrested in connection with a case involving the alleged harassment and assault of a Kannada 2022 when film actress. The arrest was Arvind invitcarried out by ACP Chandan and his team, inauguration who detained Reddy while he was entering Bengaluru from Sri Lanka. An FIR had

AVR Group founder the Arvind Reddy was arrested reportedly developed a by ACP Chandan's team while entering Bengaluru from Sri Lanka, following an FIR filed on the 17th of last month, concerning the alleged harassment and assault of a Kannada film actress who claims he tion, leaving the actress assaulted her after attempt-

been registered against

him on the 17th of last

plaint, the actress-who has behaviour in 2021. Their association mental health issues and

deepened in ed her to the of the Lars Cricket Cup in Sri Lanka, which she attended. From there, two

close relationship, with Arvind initially behaving affectionately and support-

However, in August 2022, Arvind suddenly cut off contact without explana-

Later, Arvind reconnect- pital for treatment but

ed with the actress, but his allegedly acted in over nine Kannada changed drastically. She films-first met Arvind Reddy claims she discovered his



alcohol addiction during this period. In 2024, Arvind allegedly called her and said, "I will marry you." Frightened by his behaviour, the actress reportedly attempted suicide by swallowing 100 pills. As per the complaint,

Arvind took her to the hos-

"spend a lot of money" and that she owed him crores of rupees. The complaint also

Allegations When the actress told Arvind she wanted to return his phone and end the relationship, he allegedly assaulted her. The com-

allegedly did not allow her

to inform her family.

Physical

plaint states that he tore her clothes and left her half-naked. Distressed, the actress finally informed her mother. this, Arvind allegedly threatened her, claiming she had made him

accuses him of making false allegations against her and her friends. Arvind Reddy is a real estate businessman, captain of the Maharaja Bellary

also a film producer.

Tuskers cricket team, and

valuable

expected to retire by 2026 cy. after 14 years, with John Apple, is anticipated to Ternus, Senior Vice President of Hardware ture is part of a longyear tenure. Cook, who Engineering, as a potential planned transition rather

Tim Cook To Retire As Apple CEO By

2026: Future Leadership Insights

Nowgam Blast Is Accidental:

J&K DGP Rules Out Terror Angle

successor; Apple's market value grew from USD 350 billion to nearly USD 4 trillion under Cook's leadership. The company anticipates a strong holiday quarter with 10-12% year-on-year revenue growth.

John Ternus, Senior President of during Cook's leadership. This remarkable growth in hardware engineering, terly companies.

Hardware Engineering at than being performance-Apple, is seen as a strong related. The company is candidate to succeed Cook. unlikely to announce its With extensive experience next CEO before its quarearnings report Ternus has played a key expected in late January. role in many significant. This timing allows the new Apple products. He is per- executive team to settle

The Financial Times Apple's Future Growth reports that Cook's depar-Prospects

Despite trailing behind competitors like Alphabet, Microsoft, and Nvidia in certain areas, Apple remains optimistic about its future growth under new leadership. The company expects an exceptional holiday quarter with revenue growth projected at 10-12% year-on-year, surpassing earlier Wall Street esti-

mates of 6%. Cook has expressed his preference for promoting someone from within the company for the leadership role. Although no final decision has been made yet, John Ternus stands out as a leading contender due to ceived as a stabilising force before Apple's annual his expertise and contribu-Apple CEO Tim Cook is for continuing Cook's lega- launch cycle begins mid- tions to Apple's success.

Ankita Bhakat Stuns Olympic Silver-Medallist Nam Suhyeon To Win Asian Archery Championships Gold

biggest victory of her career on Friday, defeating Paris Olympics silvermedallist Nam Suhyeon of South Korea 7-3 in a tense five-set final to clinch the women's recurve gold at Asian Archery Championships.

India added another medal in the event after Sangeeta secured the women's recurve bronze, edging past veteran fivetime Olympian Deepika Kumari 6-5 in a dramatic shoot-off.

Ankita Bhakat won the women's recurve gold at had eliminated her long-Archery Championships, defeating Nam Suhyeon of South Kumari in the semifinals.

Korea 7-3 in the final, while

Their semifinal clash two 10s to take the opening edging past Deepika both archers shot a nine in

Indian archer Ankita Sangeeta secured the went down to the wire. With set 29-27. The second set Bhakat delivered the women's recurve bronze, the scores locked at 5-5, ended in a scrappy 27-27 8 and Nam to a 7.

> level the contest by taking the third set 28-26, as Ankita failed to register a single 10. But the Indian regained control in the fourth set, striking two more 10s to win the set 29-28 and move ahead 5-3.

breakthrough against one of Asia's most consistent and formidable

draw, with both archers faltering-Ankita dipping to an Nam bounced back to

Displaying remarkable composure in the decider, Ankita once again delivered two 10s to seal the gold medal-an emphatic

from Faridabad. He said, "During the triumph investigation in FIR 162 of 2025 of PS Nowgam, a huge quantity of explosive substances, chemicals and regents were also recov-

the rest of the recoveries which we have done, was transported and kept terror angle in the incident. securely in the

open area of the Police Station Nowgam." The forensic team was pro-

crime photographers, two cessing these substances when the explosion happened at around 11:20 PMon

> November 2025. added, "Due to the unstable and sensitive nature of the recovery, the sampling process and handling was being done with utmost

2025. This recovery, like accidental explosion took place." He also ruled out the

"Any other speculation into the cause of this

> incident unnecessary." The explosive materials were part of a significant recovery operation involv-

> > ing 2,900 kg of

chemicals linked "He to a 'white-collar' terror module. This cache was discovered at the rented residence of Dr. Muzammil Ganaie, who had been arrested earlier. Some of caution by the FSL team. these materials were However, unfortunately, stored at the forensic lab, during this course, last but most remained at the and 10th of November, night, around 11.20 PM, an Nowgam police station.

Local residents experienced fear and chaos due to the blast's impact. Shafad Ahmed recounted hearing a loud explosion late at night, which left him shaken. He expressed concern about his relatives living near the police station

but was unable to reach

them due to security restrictions. Casualties and Damage

The explosion injured 27 police officers, two revenue officials, and three civilians. They were promptly taken to the hospital for treatment. The blast severely damaged the police station building and affected nearby structures as well. Authorities are currently assessing the full extent of the damage

caused by this incident.

davs when customers usu-

ally line up for free reusable

holiday cups. The strike

Tragic Crash on Delhi-Mumbai Expressway: XUV700 Falls Into Gorge, Five Dead

the final.

ed on the Delhi-Mumbai before falling into a ditch Expressway early Friday near the Mahi river. morning. Around 7 am, a vehicle with registration around 7 am, a number MHO3 EL 1388 veered off course near istration number Bhimpura village. The car MHO3 EL 1388 was en route from Delhi to veered off the Gujarat when the driver Delhi-Mumbai seemingly lost control. This Expressway led to the vehicle crashing through the expressway's railing and plummeting into a ditch.

was severe, causing signif- with the victims identified icant damage to the vehicle. as residents of Ahmedabad The front and roof were and Mumbai and the torn apart, and debris like remains transported to Dr. parts of the bumper and Lakshmi Narayan Pandey number plate were scat- Government tered away from the site. College in Ratlam. CCTV footage captured the

moment when the speeding A tragic accident unfold- XUV700 went off-road

Kumari 6-5 in a shoot-off.

time senior teammate and

former world No. 1 Deepika

Earlier in the day, Ankita

vehicle with regnear Bhimpura

village, resulting in a crash that killed five people,

Victims Identified

Five individuals lost aged 35. their lives in this unfortu-15-year-old boy and a 60-On Friday morning year-old man. The victims

the shoot-off, but Ankita's

arrow landed closer to the

centre, propelling her into

match with authority, hitting

Ankita started the title



The impact of the crash including a 15-year-old boy, were identified as residents of Ahmedabad and Mumbai. Among them were Ghulam Rasool, aged 70, from Kurla, Mumbai; Khalis from Vadodara; Abdul Ghulam from Kurla, Mumbai; Danish, aged 15, also from Kurla; and Durgesh Prasad,

Local villagers played a nate incident, including a crucial role by assisting police in recovering the bodies from the wreckage. The remains have been transported to Dr. Lakshmi Pandey Narayan Government Medical College in Ratlam for postmortem examinations. These will be conducted once family members of the deceased arrive.

Investigation Underway Authorities launched an investigation to determine what caused this devastating crash. Initial reports suggest that loss of control might have been a factor, but further details are awaited as inquiries continue.

Zohran Mamdani, the incoming mayor of New York City, has called for a nationwide boycott of after over a thousand workers initiated a strike across the U.S. The protest, led by Starbucks Workers United better wages, improved staffing, and action on numerous alleged unfair labour prac-

Mamdani responded to the union's posts on X by announcing he would stop purchasing Starbucks coffee. He encouraged others to join the boycott as well. His comments coincided with workers starting what they termed an open-ended strike, which they warned could become the largest and longest in Starbucks' history.

New York City's incom-

Joining the chorus

"The right to vote is one

of the most important rights

against the

Mamdani vs Starbucks: The Boycott Brewing Across America Mamdani, has called for a cautioned that this could event is one of its busiest nationwide boycott of become the most signifi-Starbucks, supporting a cant and prolonged ULP Workers United over

Starbucks strike in Starbucks' history.

Workers Starbucks tices, including demands Starbucks workers across



Tamil Nadu: Vijay joins anti-SIR chorus, blames

for better wages and staffing, involving workers in over 25 cities like New York, Dallas, and Seattle.

The union has labelled this protest as an Unfair Labour Practices (ULP) strike. They confirmed via social media that employees nationwide had officialmayor, Zohran ly walked out. The union annual Red Cup Day. This efforts.

the country are officially ON STRIKE... Say No Contract No Coffee with us: DON'T BUY STARBUCKS for the duration of our open-ended ULP strike!" They branded their movement as the "Red Cup Rebellion."

The timing of the strike coincided with Starbucks'

significantly amplified its Starbucks. This comes alleged unfair labor prac- United stated: "As of today, impact due to this coincidence. Starbucks Workers Thev claimed

United has consistently accused the company of extensive labour violations. Administrative Law Judges at the National Labor Relations Board found Starbucks responsible for over 400 labour law breaches, making it "one of the worst offenders" recent-

The strike has seen participation from workers in more than 25 cities, including New York, Dallas, Seattle, Ohio, Minneapolis, and Philadelphia. This marks one of the most coordinated actions yet in Starbucks' unionisation

Chirag Paswan Revives Lok Janshakti Party With Major Bihar Election Victory

Union Minister Chirag Paswan expressed pride in reviving the Lok Janshakti Party (Ram Vilas) after it was nearly dismissed in 2020. The party achieved a significant victory, winning 19 out of 29 seats contested in Bihar, contributing to the NDA's sweeping assembly win.

Reflecting on past challenges, Paswan recalled how many had written off his political career by 2020. However, he was determined to resurrect the party, dent of Kumar's continued drawing inspiration from his father's legacy. He emphasized that neither he nor his father ever accepted defeat.

Chirag Paswan, Union Minister, expressed pride in the Lok Janshakti Party Paswan's leadership. He (Ram Vilas)'s resurgence after nearly being dis- party has reached a stage missed in 2020, winning 19 envisioned by his late of 29 seats in Bihar, con- father, Ram Vilas Paswan. tributing to the NDA's victo- This marks the second-best ry, and affirming Nitish performance since the

NDA secured 203 seats in Bihar, with Paswan confi- key milestone in 2005

Kumar's leadership. The party's inception in 2000. Paswan highlighted a



role as Chief Minister.

Party's Resurgence and Achievements

The Lok Janshakti Party (Ram Vilas) has regained its strength under Chirag proudly stated that the when his father won 29 seats without any alliance. Although they couldn't form the government then, they made a comeback in 2014. He believes history often

repeats itself. Opposition Criticism and Future Plans

Chirag Paswan criticized opposition parties RJD and Congress for spreading false narratives about differences with

Kumar's JD(U). He asserted that their alliance was strong and had increased their representation significantly over time.

In 2024, their alliance trusted them with five Lok Sabha seats, all of which they won. In the Vidhan Sabha elections, despite starting with zero MLAs, they were entrusted with 29 seats and delivered successfully. NDA's Dominant Victory

The NDA secured a massive victory in Bihar, retaining power with 203 seats. This reaffirmed Prime Minister Narendra Modi's popularity and Chief Minister Nitish Kumar's appeal while dealing a severe blow to Congress and its ally RJD.

The BJP and JD(U), as main constituents of the NDA, performed exceptionally well by winning nearly 85% of the seats they conis the predicament of lakhs of people."

Commission's Special Intensive Revision (SIR) of electoral rolls, actor-turned-politician and Tamilaga Vettri Kazhagam (TVK) president Vijay on Saturday squarely blamed the poll panel for the prevailing confusion and the lingering doubts in the minds of voters about their status.

Election

guaranteed by the Indian Constitution to the people of Tamil Nadu. As it concerns our lives, it is vital for every individual to be identified as alive," he said in a video message posted on his X timeline. "Will you believe that none in Tamil Nadu currently has the right

Citing the ongoing SIR

as the primary reason for the confusion, he said. "The current SIR exercise poses the threat of disenfranchising all of us. As of this January, there were 6.36 crore voters in Tamil Nadu, and none of them now has the right to vote.

to vote? Not only me — this The enumeration forms dis- list is released. Until then, tributed by the BLOs and we don't know whether we submitted by us have to be are voters or not. scrutinised before the final

Election Commission for confusion over voter status



This is to inform all the Share Holders of The Bhuj Mercantile Co-op Bank Ltd., Ahmedabad that a Special General Body Meeting of Shareholders will be held at Lions Hall, Mithakhali Six Roads Ahmedabad on 26-11-2025 at 03:00 PM to transact following Business concerning the Bank:

To consider and approve the proposal Amalgamation of The Amod Nagric Co-operative Bank Ltd, Amod, Dist. Bharuch, Gujarat, into our bank as recommended by the Board of Directors of the bank and pass the necessary resolution to approve the Revised Scheme of Amalgamation and DDR Report (with clarifications) and to give necessary authorities to the Board of Directors / Chairman / CEO /

Any Other matter with the permission of the Chairman.

Note: 1. If Quorum is not present at the time appointed in the meeting, the meeting shall stand adjourned and will be held on the same date and same place at 03:30 pm as per the provision of Byelaws of the Bank / MSCS

on or before 3 days of the meeting. As per provisions of the MSCS Act, all nembers should attend the meeting Date: 09-11-2025

2. Any Shareholders asking further information may contact undersigned

Place: Ahmedabad

By the order of the Board of Directors Manoj A. Gor, I/c CEO

Odisha gears up to celebrate International Day of Persons with Disabilities in a big way

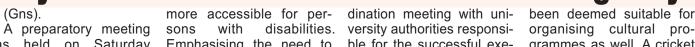
under the chairman-

ship of Parul Patawari, Director of the Department of Social Security and Empowerment with Persons Disabilities, regarding the celebration of the State-Level International Day of Persons with Disabilities 2025.

The meeting was organised at the conference hall of the State Institute for Persons with Disabilities. deploy dedicated officers Director Patawari sought for different departments to the cooperation of every- ensure the smooth conduct one to make this event suc- of the programme, she

Based on the experi- coordination with one ference hall of SOA ences of previous years, another. she advised the attending officials to make this year's tal officials visited SOA has sufficient space to seat event more organised and University and held a coor- over 1,500 people, it has

was held on Saturday Emphasising the need to ble for the successful exe- grammes as well. A cricket



cution of the event.

University.

This year's International

Day of Persons with

Disabilities will be held from

December 1 to 3 at the con-



trict-level competitions

will take part in the

state-level competitions. The meeting was attended, among others, by Additional Secretaries Deepak Routai, Bhaskar and Santosh Raito, Pradhan, along with officials, representatives of

Since the auditorium University, departmental officers. **Prayas celebrates 37 years of empowering** children and marginalised communities

Prayas, the renowned national organisation dedicated to child rights, rehabilitation, and social justice, marked its 37th Foundation Day on Friday with a vibrant celebration at the Stein Auditorium, India Habitat Centre.

The event brought together leaders from the government, police, civil society, and the arts to honour the organisation's enduring commitment to marginalised communities.

The celebration was made even more special by the presence of celebrated actor and humanitarian Randeep Hooda, Prayas' long-time patron ambassador, who charmed hundreds of children and participants with his warmth and encouragement.

Hooda, an actor known not only for his craft but also for his dedication to children's causes, spoke warmly about his association with Prayas and praised the young performers for their dedication.

The event also honformer Police

Commissioner Raja Vijay tree today, nurtured from tice, women's empower-Karan, the first Founder the seeds sown by vision- ment,



crucial role in shaping the he said.

organisation's mission. Amod Founder and Mentor of Prayas, lauded Raja Vijay Karan for his early vision and unwavering support, noting that his guidance laid the foundation for Prayas' growth into a national movement for children and marginalised

communities. The celebration commenced with a warm welcome address by Dr Kalyan Sachdeva, Vice President of Prayas, who reflected on the organisation's journey since its inception in 1988.

The gathering also Kanth, heard from social activist and former External Affairs Minister Salman Khurshid, who congratulated Prayas on 37 years of impactful

> He encouraged children to pursue their dreams with determination, recognising the organisation's wideranging contributions to education, rehabilitation, skilling, health, and social inclusion.

The event showcased vibrant cultural performances by children associated with Prayas, highlighting "Prayas is a full-grown themes such as social jus-ty.

environmental President of Prayas, for his aries such as Raja Vijay responsibility, and unity in diversity.

These performances were met with enthusiastic applause and stood as a testament to the resilience and talent found within

marginalised communities. Awards were presented to voung achievers by dignitaries including Mr Hooda, Mr Khurshid and Mr Amod Kanth, celebrating their extraordinary accomplishments despite challenging

circumstances. With 789 co-workers and a direct outreach to approximately 50,000 individuals daily across 12 states and union territories, Prayas continues to serve the most vulnerable sections of society with dedication and compassion.

The Foundation Day celebration not only honoured the past but also reaffirmed Prayas' commitment to empowering children and marginalised communities, nurturing dreams, and building a more compassionate socie-

fields. He said that all of us

Sanatanis have to unite by

eradicating untouchability.

Dhirendra Krishna Shastri,

the Peethadhishwar of

Bageshwar Dham, met the

students of Sanskriti

University in a very cordial

of

dents

University

Mathura.

Won the hearts of stu-

Sanskriti

Municipal Corporation team running encroachment free campaign

Mayor and Municipal Commissioner launched cleanliness, easy traffic and During the campaign, tem-public road by building encroachment free environment campaign in

the city. Mathura. In compliance with the instructions of Mayor Vinod Aggarwal and Municipal Commissioner, the following important actions were taken today by the enforcement team of Municipal Corporation Mathura-Vrindavan ensure cleanliness, smooth traffic and encroachment porary

urged everyone to work in

Additionally, departmen-

Temple, Chhatikara and that about 35/40 persons R.K. In the presence of Highway Service Road. had encroached on the



free environment in the city. were removed with immedi- their houses, which was In view of the Sanatan ate effect. Also, stray ani- creating hindrance in the Hindu Ekta Padyatra, a mals were caught and sent movement of pedestrians special campaign was con- to Kanha Animal Shelter and vehicles. Enforcement ducted at Chardham Cowshala. The Mayor said team in-charge Colonel cleaned the drain

encroachments ramps and stairs in front of

Singh, the team made the road completely encroachment free by removing all the ramps and stairs with the help of JCB. On the instructions of the Mayor, permanent encroachment the drain Manoharpura was removed.

There was permanent encroachment by the local residents by building slabs, platforms etc. on the drain, due to which the regular drain cleaning work was getting affected. The enforcement team, with the help of JCB, removed all these permanent encroachments and completely

Wrestling dance organized in memory of late Palendra Singh wrestler

match ended in a draw between Shyamveer and Kuldeep Fauji.

The identity of Malla Vidya Braj is to keep it

alive: Upmanyu Mathura. A wrestling fight was organized in the memory of late Palendra Singh in village Nagla Bhima Tirwaya of Raya town. The last wrestling was between match Fauji Kuldeep and Shyamveer, which ended in a draw. The wrestling dangal was inaugurated by Braj Press Club President National President of National Union of Journalists India, Dr. Kamalkant Upmanyu Advocate by shaking hands with the wrestlers. He said that late Palendra Singh had brought fame to his region far and wide in the wrestling dangal. The life of wrestlers is one of sacrifice and penance. The state

and central government

should provide facilities to



Brai Press Club President and National Vice President of National Union of Journalists India Dr. Kamalkant Upmanyu Advocate and others shaking hands with wrestlers in wrestling dance.

organizations should also

the wrestlers, while social MLC Yogesh Nauhwar said that wrestling dance is an come forward to promote ancient tradition of Braj wrestling. Mallya Vidya is region. Such events prothe identity of Brai, Mallya vide opportunities for tal-Vidya is the identity of Brij, ents to emerge. In the the era of Akhara Baji is wrestling match, Ajit going on with Dauji wrestler Visavali and Mohit Maharaj, it has to be kept wrestler Manshadevi won alive by the people of Brij. by defeating their rival

match ended in a draw between Manish wrestler Saras and Harsh wrestler, Honey wrestler Rontak and Vishwajeet wrestler Vichpuri, Sabir wrestler Palwal and Sachin wrestler Tirvaya. The final wrestling match took place between Shyamveer Agra and Kuldeep Fauji Akola, which ended in a draw after a thrilling contest. On this Assistant occasion, Commissioner of Cell Tax Chandrapal Singh Punia Advocate, Pushpendra Sharma Ramhari Pradhan, Mukesh Pradhan, Ajit Pehalwan, Vipin Pehalwan, Singh, Ran Kamal Harendra Aggarwal, Chaudhary, Pappu Pradhan, Digambar Singh, etc. were present. At the conclusion of the dance, the dance coordinator Kehri Singh Pehalwans congratulated all the attendeesExpressed grati-

PhonePe Announces Strategic Collaboration with **OpenAl to Bring ChatGPT to Indian Users at Scale**

Lucknow,15 Nov 2025: PhonePe today announced with OpenAI, a leading global Al company, aimed consumer app and the PhonePe at accelerating consumer PhonePe For Business app, PhonePe, we have spent adoption of ChatGPT in India and fostering mutual business growth. This collaboration will enable PhonePe users to explore ChatGPT's features on the PhonePe platform, helping more Indians experience while drawing upon the artificial intelligence (AI). needs from planning their users.

travel to shopping.

This collaboration will

Rahul Chari, Founder, with OpenAl to begin this a strategic collaboration make ChatGPT discover- Whole-time Director and able across PhonePe's Chief Technology Officer, said,



the potential of advanced functional strength of the broader PhonePe ecosys-The collaboration has the tem, including the Indus potential to further enhance Appstore. As the adoption the user experience on the of generative AI increases PhonePe platform by offer- in the country, this collaboing smarter and relevant ration will help open up information on everyday potential use cases for

years building the foundational layers for digital services at population scale. This strategic alliance demonstrates that collaborations between innovative companies in this space can help expand the reach of cutting-edge technology

to the broader population.

Speaking on the launch, We are excited to partner journey.'

Oliver Jay, Head of International at OpenAI, added, "Our collaboration with PhonePe is a significant milestone in our mission to make Al more accessible to people throughout India. India is a global hub for innovation, PhonePe's deep understanding of the country's fabric and its user base make them the ideal partner. This partnership demonstrate the immense value of consumer Al across India, helping millions of users

enhance their daily lives."

dous welcome at Sanskriti University with Sachin Gupta, CEO Dr. Mrs. standing at the border and Mathura. Sanatan Ekta Kapoor

University on Friday night. At the entrance of Sanskriti Ayurveda Medical College, Chancellor of the University Dr. Sachin Gupta and CEO Mrs. Meenakshi Sharma welcomed Bageshwar Dham's Peetadhishwar Pandit Dhirendra Krishna Shastri

with Indian traditions. The Sanatan Ekta Yatra, moving forward in the Umbrella area with lakhs of people raising deafening slogans of Jaishree Ram, reached the resting place around Sanskriti Vishwavidyalaya at around ten o'clock in the night. Meenakshi Sharma were Wellness Center equipped Shastri, the head of Bageshwar addressed this huge group of people with his powerful address on the huge stage near Sanskriti Ayurveda Medical College. He especially expressed his serious views on the need for eternal unity. Mridul Kant Shastri, Devaki Mahant Rajju ji of waiting for him for a long Nandan Thakur, famous Hanuman Garhi, Rajpal time that there are only two Bollywood actress Shilpa Yadav, Chancellor of real heroes of this country, Shetty, Rajpal Yadav, Ekta Sanskriti University Dr. remember, the soldier

Yatra reached Sanskriti Chancellor of Sanskriti Meenakshi Sharma etc. the farmer standing in the University Dr. Sachin After this, he rested for the



Sanatan Ekta Yatra received tremen-

CEO Dr. Mrs. Meenakshi Sharma giving an emotional welcome to Bageshwar Dham's Peethadhishwar Pandit Dhirendra Krishna Shastri with Indian traditions.

Gupta and CEO Dr. Mrs. night at the Sanskriti

Mathura.

Peethadhishwar of Bageshwar Dham, had his Satvik dinner at Sanskriti Wellness Center with

Pandit Bageshwar Dham, who Yatra, University, while thanking him said that all the arrangements here were very beautiful and good. He told the students who were

spirit while leaving from **University Chancellor Dr. Sachin Gupta and** Sanskriti Wellness Center around 9 in the morning. Bageshwar Peethadhishwar explained the importance of eternal unity and called upon the Pandit Dhirendra Krishna also present on the stage. with world-class facilities. On this occasion, the Had food and rest at Pandit Dhirendra Krishna organizers of the yatra Dham, Sanskriti Wellness Center Shastri, the head of expressed special gratitude Dhirendra Krishna Shastri, was overwhelmed by the ees involved in the the founder of Sanatan welcome of Sanskriti arrangements since night,

children to join the yatra. to the officers and employ-Administrative Officer Vivek Srivastava, Rahul, Admission Incharge Vijay Saxena, **Transport** Incharge Ajay, Registrar Ravi Kumar, Security Officer Subodh.

Indian Coast Guard conducts regional maritime search and rescue exercise at Paradip

Regional Level Maritime Search and Rescue Workshop and Sea Exercise was conducted by Coast Guard Regional Headquarters (North East) coordinated by Commander Coast Guard (Odisha) at Paradip, recently.

The exercise conducted 14-15 November, included participation of local Search and Rescue

Odisha, viz., OSDMA, District Administration Officials, Ports, Customs, Indian Navy, Marine Police, Odisha Police, CISF, Departmental of Fisheries, Forest Department and District Medical Department.

In a statement issued here, the ICG spokesperson stated that the Indian Coast Guard, the National Maritime SAR service provider of vast Search and Board (SAR) stakeholders Rescue Region under the organized and productively and resource agencies of aegis of NMSAR board, indulged SAR workshop



Stage set for CLF Literati 2025, a three-day celebration of stories, ideas and imagination (Gns).

authors, poets, ad-filmmak-

Chandigarh Literary Society (CLS) Chairperson and senior IAS officer Dr Sumita Misra here on Saturday formally unveiled the detailed schedule of CLF Literati 2025, the city's flagship literary festival.

unlock.

ers and artistes from Dr Misra, also Festival across India and abroad Director, said at a media will participate in 15 sesconference that the festisions, four book launches val's theme this year, and one creative writing "Worlds Within Words," workshop over the threereflects the limitless uniday festival. verses that imagination can The main literary discus-

sions will unfold on She announced that 27

November 22 and 23 at the picturesque Lake Club, against the tranquil backdrop of Sukhna Lake.

The festival will begin on November 21 with a cultural evening titled "Saaz Aur Aawaaz" by acclaimed artist Bhuvan Sharma at Rani Laxmi Bai Bhawan, signaling a rich confluence of art and literature.

Among the most anticipated speakers is advertising legend Prahlad Kakkar, known for his iconic ad campaigns and powerful storytelling.

nuances of SAR protocols and Mechanism, Construct, Procedures and SOPs validation and enhanced cooperation in all real time SAR coordination. Workshop included

participants in professional

table top exercise, wherein, different SAR scenarios and collaborative responsibility of agencies were sim-During ulated. Exercise off Paradip, SAR lead agency ICG and resagencies assets demonstrated near real Mass Rescue time Operation, Medical Triage and rescue techniques towards ensuring safety of life at sea for both Aeronautical and Maritime