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Big Lead in Bihar, Says Mandate Reflects Trust in Development

National the Bihar Assembly election signifies voters' trust in their development agenda. In a Modi congratulated the post on X, he stated, "The NDA on their victory in the NDA has ensured all-round Bihar Assembly election, development of the state. highlighting the public's The people have given us a trust in their development massive majority after witnessing our track record under the leadership of and our vision to take the state to new heights." He congratulated Chief Minister Nitish Kumar and other NDA allies for their

The latest trends indicated that the NDA surpassed the 200-seat mark, significantly outpacing

the alliance seemed poised Prime Minister Narendra to exceed its 2010 tally of Modi expressed that the 206 seats. This outcome Democratic highlights the public's pref-Alliance's (NDA) success in erence for performance-driven governance.

Prime Minister Narendra agenda and governance Minister Chief Nitish Kumar; the NDA surpassed the 200-seat mark, with strong performances from

Union Home Minister Amit Shah remarked that this verdict underscores voters' belief in governance focused on results. He the posted on X, "This is the Mahagathbandhan. With victory of every Bihari who strong performances from believes in 'Developed both the BJP and JD(U). Bihar'. No matter in what

jungle raj and appeasement greater get the opportunity to loot."

guise those who practice fulfill its promises with governance model. In his dedication. politics come, they will not Criticising Congress, he mentioned that each vote



for their dedication from booth level to state level.

Shah also highlighted strong support from women voters. He assured them that with Modi's leadership, the NDA government would

Shah praised BJP workers symbolises faith in policies against infiltrators threatening India's security and resources.

> NDA's Vision for Bihar BJP president JP Nadda described the mandate as an endorsement of NDA's

post, he wrote, "Heartfelt salutations to the people of Bihar. Jai Siya Ram." He emphasised that public support reflects trust in development-oriented policies under Prime Minister Modi and Chief Minister Nitish Kumar.

Nadda noted that voters for their efforts.

governance, stability, and development. He added that this mandate strength-"Developed Bihar -Developed India" and com-

Modi further stated on X, the spirit of public welfare in 2025 assembly elections. tics

This overwhelming pub-Mahagathbandhan while "Victory of good gover- lic mandate empowers supporting NDA's focus on nance has been achieved. them to serve people bet-Victory of development has ter and work with renewed been achieved. Victory of determination for Bihar's progress. The election ens their resolve for has been achieved." He results reflect a clear prefexpressed gratitude to erence for policies prioritis-Bihar residents for blessing ing social justice and public mended alliance workers NDA with a historic victory welfare over divisive poli-

AAP Scores Big Win in Tarn Taran Bypoll, Arvind Kejriwal Congratulates Supporters

The Tarn Taran bypoll results have reshaped the political mood in Punjab as the Aam Aadmi Party secured a decisive victory. The outcome has strengthened the party's public support and reaffirmed that voters continue to trust the idea of result-oriented governance and the leadership of Chief Minister Bhagwant Mann.

The Aam Aadmi Party (AAP) secured a decisive victory in the Tarn Taran bypoll, with Harmeet Singh Sandhu defeating Sukhwinder Kaur Randhawa. The outcome

reflects public trust in education,

the policies of Chief against corruption helped Minister Bhagwant Mann, AAP gain a strong advan- congratulations to the peoand high voter turnout, signal-

ing a shift in Punjab's political landscape. The bypoll victory highlights that

Punjab's electorate is moving away from old political patterns and placing greater value on performance,

ment. Issues related to its trust in AAP. This is the

tage. Arvind

people

Kejriwal said, 'The historic win in the Tarn bypoll Taran has made it clear that the

Punjab prefer the politics of work and the honest leadership Bhagwant

Mann. Punjab transparency and develop- has once again expressed healthcare, victory of the people and

result-oriented governance, employment and action the victory of every hardworking volunteer. Many ple of Punjab and to all party workers."

Mann Government's **Decisions Influence Voters** After the results, party

leaders said the victory reflects the popularity of Bhagwant Mann and the approval of the government's policies. The government's decisions over the past two years, including the improvement of government schools, expansion of mohalla clinics, schemes for farmers and steps to improve the power sector, had a direct

Rahul Gandhi's Bihar Yatra Ends in Disaster: **Congress Trailing in All Seats on Campaign Route**

Rahul Gandhi's Voter Adhikar Yatra, which covered a significant stretch of Bihar earlier this year, has failed to translate into electoral gains. Rahul Gandhi's Voter

Adhikar Yatra, spanning 25 districts and 1,300 km in Bihar, failed to translate into electoral success for the Congress, with the party leading in only four seats out of 61. The NDA, including the BJP, JDU, and allies like LJP (Ram Vilas), secured a significant lead, while internal issues within the Congress and a lack of voter resonance hindered the campaign.

and raised deeper ques- Gandhi's team had hoped only in Valmiki Nagar, tions about the impact of that his direct connect with



Gandhi's campaign across the Gangetic belt.

Yatra Route Fails to Deliver a Single Seat The journey started from

Sasaram and concluded in The Bihar election Patna, cutting across 25 results have delivered a districts and covering heavy blow to the Congress approximately 1,300 km. party contested, it is leading

voters would energise the party across the 110 constituencies on the route. Current counting trends show that none of these seats are swinging towards

Out of the 61 seats the

the Congress.

Kishanganj, Manihari, and Begusarai. This performance sharply contrasts with the Congress's confidence drawn from its success along the Bharat Jodo routes during the 2024 Lok Sabha and 2023 Telangana elections.

The NDA has registered a sweeping lead across the state. The BJP is ahead in 91 constituencies and the JDU in 80, after both contested 101 each. Allies have also shown remarkable strength. Lok Janshakti Party (Ram Vilas) under Chirag Paswan is ahead in 22 of its 28 seats. Upendra Kushwaha's RLM leads in 3 of 6 seats and Jitan Ram Manjhi's HAM in 5 of 6.

Nitish Kumar Thanks Voters As NDA Crosses 200 Seats In Bihar, Calls Verdict A Win For Development ernment by giving us a Paswan, Jitan Ram Manjhi, massive victory, thanks and and Upendra Kushwaha.

Bihar Chief Minister Nitish Kumar on Friday said Alliance's sweeping victory in the 2025 Assembly elections was a clear reflection of the people's trust in the alliance's leadership and governance record. He said the mandate underscored citizens' confidence in the developmental work carried out over the years.

In a post on X, Kumar ote that voters had given Legislative Assembly Elections-2025, the people

massive majority. For this, I bow to all the esteemed express my heartfelt gratitude and

thanks." Bihar Nitish Minister Kumar stated that National the

Democratic

ing the public's faith in the Prime like

Kumar also thanked the National Democratic voters of the state and Prime Minister Narendra Modi for his support throughout the

election campaign. "I express my heartfelt gratitude and thanks to the Honorable Prime Minister Shri

Alliance (NDA) secured a Narendra Modi Ji for the decisive victory in the 2025 support received from him, Assembly elections, reflect- while bowing to him," he cated that the NDA had wrote. Acknowledging the the NDA a "massive major- alliance's leadership and contribution of alliance positioning it comfortably ity". He added, "In the Bihar developmental work, with partners, he said, "The support from key figures NDA alliance has achieved Minister a massive majority in this of the state have expressed Narendra Modi, and NDA election by demonstrating their confidence in our gov- allies including Chirag complete unity. For this

gratitude are also due to all the partners of the NDA alliance - Shri Chirag Paswan Ji, Shri Jitan Ram Manjhi Ji, and Shri Upendra Kushwaha Ji." He added that with the people's support, Bihar would continue progressing and "be included in the category of the most developed states in the country."

The latest trends indiahead Mahagathbandhan. With both the BJP and JD(U) leading in several key constituencies.

Will Nishant Kumar Carry Forward Nitish **Kumar's Political Legacy in Bihar?**

(Gns).

results pour in, attention ical leaders but also to engineering Nitish Kumar's only son, graduate from Nishant Kumar. While the BIT NDA leads in several con- has stituencies, remains firmly away from profile the political spotlight.

has been a dominant figure despite occain Bihar politics for over sional public three decades. Nishant has appearances chosen a low-profile life with his father. Known for maintaining a Minister until July 2017. small social circle, Nishant

rarely appears at public speculation about his As Bihar Election 2025 events or party functions.

has turned not only to polit- Nishant Kumar, a software tently stayed away from

Ranchi, main-Nishant tained a lowand stayed away Unlike his father, who from politics

focused on his professional While Nitish Kumar has career. An engineering stated Nishant is content graduate, he holds a with his career, Tejaswi degree in software engi- Yadav began his political neering from the renowned career in 2010 and Tej BIT College in Ranchi. Pratap became Health the political arena.

Despite

potential future role in the Nitish Kumar's son, JD(U), Nishant has consis-



politics. Nitish Kumar has repeatedly emphasized that his son is content with his career and has no immediate plans to enter

occasional while Nishant's presence in to enter politics, a stance

public life is minimal, his background and connections could make him a significant figure should he decide to follow in his father's footsteps in the future.

Nishant Kumar s Political Future Uncertain Despite **Public** Engagements During Bihar Election 2025

Nishant Kumar has consistently stayed away from politics, even as his father, Nitish Kumar-widely known as Sushasan Babu for his three decades of good governance-has been a dominant political figure. Nitish has stated that Nishant is content with his profession-Observers note that all career and has no plans







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MoS Chandra Shekhar showcases Andhra as India's next big investment frontier

Pemmasani Chandra global investors to "co- USD 25 billion opportuauthor the story of India's nity in telecom comporise", emphasising that the nent nation's transformation assuring over the past decade stems Ministry from a deep mindset meta- Communications stands

morphosis. Speaking Confederation of Indian new investments. Industry (CII) Partnership President

CP Radhakrishnan, he said dle class and becoming that India's progress was part of a growth story that the result of deliberate poli- will shape global business

entrepreneurial Union Minister of State under the visionary leaderfor Communications and ship of Prime Minister Development, Narendra Modi.

The Union Minister of manufacturing, the that

ready to fast-track at the approvals and support

He emphasised that Summit in Visakhapatnam, investing in India means in the presence of Vice engaging with the world's largest rising midand the unleashing of just riding the tide; India is them as nation-builders.

energy the tide," he said, calling upon industry to partner in shaping the next chapter of India's economic ascent.

The Union Minister of Shekhar, on Friday urged State also highlighted a State noted that India has



moved from the license-raj mentality to a trust-first approach, shifting from viewing entrepreneurs with cy, determined execution, for decades. "India is not suspicion to celebrating

He highlighted key reforms—USD 1.4 trillion infrastructure investment, USD 26 billion PLI schemes, simplified labour laws, abolition of retrospective taxation, GST-led national market integration, and the Insolvency and Bankruptcy Code—that have transformed India from a consumer to a trusted global creator. and partner.

Showcasing the host state, Dr. Chandra Shekhar described Andhra Pradesh as one of India's most promising investment destinations, crediting state chief minister Chandrababu Naidu for building strong industrial ecosystems.







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Editorial

Existence or direction

Britain's Labour government's internal turbulence has reached a defining moment. Barely seventeen months after securing power, Prime Minister Keir Starmer now faces rumblings of revolt from within his own ranks. The irony is stark: a leader once hailed as Labour's revivalist now stands accused by colleagues of losing both political momentum and public trust. This is not merely the wear and tear of governance. It reflects a deeper disquiet over the government's direction and purpose.

Labour's electoral victory promised competence after years of chaos under the Conservatives, yet that promise now appears hollow. Opinion polls show a stark erosion of confidence in both the Prime Minister and his administration. The party, which once drew strength from its disciplined centrism, now finds itself trapped between an embittered left and an anxious right, neither convinced that the current leadership can deliver renewal. In political terms, the danger is not just about who leads Labour but what Labour stands for. The party's policy agenda, marked by caution and calculation, has failed to inspire either its activist base or the wider electorate.

Austerity fatigue, stagnating public services, and a cost-of-living crisis have left voters impatient for change not managerial incrementalism. The government's attempt to balance fiscal restraint with social justice has satisfied neither the markets nor the moral centre of its own movement. The mood in Westminster is one of uneasy calculation, an awareness that loyalty may soon yield to self-preservation, and that silence in politics often precedes the sound of rebellion. That vacuum has created opportunities for others. Figures within the cabinet and on the backbenches now see leadership ambition as both a risk and an inevitability. The whispering around potential challengers underscores how fragile the government's internal cohesion has become.

The problem, however, is not merely personal rivalry it is philosophical drift. Without a compelling vision of progress, Labour risks becoming the very thing it once opposed: a party clinging to power for its own sake. Mr Starmer's defenders argue that another leadership contest would replicate the Conservative implosions that turned British politics into a revolving door of premiers They warn that instability could unsettle markets and undermine Britain's hard-won credibility abroad. Yet such arguments also expose the leadership's insecurity: a government confident of its moral and political authority would not need to invoke fear to maintain loyalty Meanwhile, the rise of Reform UK has complicated Labour's calculus.

The populist challenge from Mr Nigel Farage's camp tapping into voter alienation over immigration, identity, and sovereignty ~ threatens to redefine British politics beyond the traditional left-right spectrum. For Labour ignoring this undercurrent could prove fatal. The crisis facing the government is therefore not just of leadership but legitimacy. Whether Mr Starmer can reassert conviction and clarity in time will decide if Labour's majority becomes a mandate, or merely a mirage. Britain, weary of political churn, may not forgive another government that mistakes survival for purpose.

citizens braving the city's toxic haze to demand clea

The weekend protest near India Gate was a rare sight in Delhi ~ citizens braving the city's toxic haze to demand clean air. It was not a political rally nor a populist show of strength. It was an act of desperation. When hundreds of men, women and children assemble wearing masks and carrying banners that read "Right to live, not just survive," it signals a collective breaking point. Delhi's air has become unbreathable, and the city's residents have begun to realise that silence equals complicity.

The protest, though peaceful, struck a deeper chord. For years, Delhiites have lived with air quality levels that would trigger

public health emergencies elsewhere in the world. The Air Quality Index crossing 400 – categorised as "severe" ~ has become almost routine every winter. The causes are well known: vehicular emissions, dust, construction debris, industrial fumes, and the seasonal stubble burning in neighbouring states. Yet, despite annual headlines and political finger-pointing, the situation remains unchanged. At the heart of the crisis lies not ignorance but inertia.

The Graded Response Action Plan (GRAP) was designed as a scientific roadmap for phased interventions. However, it has been implemented halfheartedly. Authorities have hesitated to invoke the stricter stages that could these measures genuinely bring relief such as halting construction or restricting diesel tion of protesters revealed



tion and political backlash. Instead, cosmetic measures like water sprinkling, "anti-smog guns" and cloud seeding are flaunted as progress. The truth is that

symptoms, not causes, if

even that. The brief deten-

truth. Citizens demanding clean air were told they had no permission to assemble at India Gate, a "high-security area.'

bureaucratic

response reflects the deeper malaise of governance ~ an unwillingness to engage with civic concerns unless they fit within controlled, manageable narratives. When environmental activism is treated as inconvenience rather than participation, the state's moral credibility suffers. Delhi's pollution is not an urban inconvenience; it is a public health emergency. Studies show that prolonged exposure to such air can reduce life expectancy by nearly a decade. For parents protesting on Sunday, the crisis is personal ~ it is about their children's right to grow up breathing safely. The government's reluctance to acknowledge this as a humanitarian issue, not

merely an environmental one, betrays a troubling indifference.

The right to breathe clean air should not be reduced to an annual debate; it is a fundamental right under siege. If India's capital continues to choke each winter, it will not only expose policy failure but also moral bankruptcy Civic patience is thinning. and the air is thickening. The protesters near India Gate may have dispersed, but their message lingers: Delhi's citizens no longer seek cleaner air as a privilege, they demand it as a birthright. And fatuous excuses such as the one offered, that the present dispensation has been in office for only a few months, will not cut ice.

Government and governed

In every democracy, the relationship between the state and the citizen is shaped by a delicate balance of power, information, and trust. The state, as the institutional embodiment of collective will, wields authority, resources, and data. The citizen, as the supposed sovereign in a democracy, often stands at the receiving end informed less, heard less, and empowered less. This asymmetry of power and information remains one of the most enduring challenges of governance in most countries, including India.

Whether in accessing welfare schemes, seeking justice, or engaging with regulatory institutions, citizens frequently encounter a system that appears opaque, procedural, and distant. The language of governance is still too often that of control rather than collaboration. While reforms such as the Right to Information Act and the reimagining of that legacy.

growth of Digital Public Infrastructure (DPI) have begun to erode this imbalance, the deeper transformation lies not merely in systems, but in statecraft ~ in how the government perceives its citizens, and how citizens, in turn, experience the state. The Indian administrative system, designed in the colonial era, was built around command, compliance, and hierarchy. Its purpose was not to empower the people but to govern them. Despite decades of democratic evolution, traces of that architecture persist ~ in the bureaucratic culture, in the opacity of decision-making, and in the structural distance between policymakers and the public. Today, however, India stands at a pivotal moment.

The emergence of a participatory ethos in governance ~ captured in the principle of Jan Bhagidari or people's participation ~ represents a fundamental It signals a shift from "governing for the people" to "governing with the people." Jan Bhagidari, when meaningfully embedded, transforms the citizen from a passive recipient into an active partner ~ one who co-creates public outcomes state towards those who

tation lies Antyodaya ~ the principle of reaching the last person first. Antyodaya ensures that governance is not just participatory, but just; not merely efficient, but equitable.

It directs the gaze of the



rather than merely consumes state-delivered services. This participatory orientation finds deeper expression in the broader national vision of "Sabka Saath, Sabka Vikas, Sabka Vishwas, Sabka Prayas" articulated by Prime Minister Narendra Modi. These four dimensions ~ partnership, development, trust, and collective effort ~ encapsulate a philosophy that directly challenges the asymmetry of power between citizen and state.

"Sabka Saath" is not just "Sabka snared agency. Vikas" is not merely the expansion of welfare, but the democratization of opportunity. "Sabka Vishwas" demands that the state earn and sustain citizen trust through transparency and fairness. And Sabka Prayas" extends responsibility for development to every citizen, recognizing that governance cannot be a monologue. Equally transformative is the idea of "Nagrik Devo Bhava" ~ treating the citizen as akin to a divine presence. It redefines public service as a duty grounded in respect and empathy. In bureaucratic culture, this means shifting from a compliance-driven mindset to one of facilitation and compassion. And

at the heart of this reorien-

live at the margins of access and visibility, where power and information asymmetries are most acute. One of the most effective ways to bridge the asymmetry between the state and the citizen is through transparency and technological empowerment. India's digital governance revolution has created what the world now calls "digital public infrastructure" ~ a stack that includes Aadhaar, UPI, DigiLocker, and the Open Network for enabled benefit airect transfers, reduced intermediaries, and given citizens verifiable access to servicand entitlements. However, the next frontier is not merely digital efficiency, but digital democracy ~ using technology to create feedback loops, participatory dashboards, and open data ecosystems that make governance auditable by the people

itor local spending, track scheme implementation, and provide real-time input, nformation ceases to be monopolized by the state. It becomes a shared resource ~ a foundation for accountability. Yet, information symmetry alone is symmetry. Governance is, moral

When citizens can mon-

at its core, a relationship of trust. The state must trust its citizens as responsible participants; citizens, in turn, must see the state as an enabler, not a gatekeeper. Restoring that trust requires not just institutional reform but attitudinal change within the administrative system. It is here that the Capacity Building Commission (CBC), established under the National Programme for Services Capacity Building (Mission Karmayogi), plays a crucial role. The CBC is quietly

attempting to reshape India's bureaucratic culture ~ from one built on rulebound rigidity to one grounded in responsiveness, empathy, and citizencentric service. By developing competency frameworks, digital learning pathways, and behavioural modules, the CBC is equipping civil servants with the skills and values needed to serve a new kind of India ~ one that is aspirational, connected, and demanding of accountability. The focus is not merely on "what" civil servants do, but on "how" they do it ~ with courtesv. transparency, and sensitivity. The Commission's work reflects an understanding that the state's legitimacy Digital Commerce (ONDC). no longer rests solely on on the quality of its interaction with citizens. By internalizing concepts of citizen centricity and Janseva within capacity- building programmes, the CBC is nurturing a cadre of officers who see citizens not as petitioners to be managed but as stakeholders to be engaged. Over the next decade, as these reforms take root across the administrative hierarchy, their impact will become increasingly visible. Citizens will begin to perceive governance not as an impersonal machine but as a responsive partner.

Officers will see their

The Vice-President said

Bridging the information and power asymmetry between the State and citizen requires a multidimensional approach. Three priorities are key. First is Transparency. Every public action, budget, and policy outcome must be open to scrutiny. Proactive disclosure ~ not just reactive response under the Right to Information Act ~ should become a default practice. Second is Technology with Inclusion. Digital tools must be designed to empower, not exclude. Bridging the digital divide ~ linguistic, gendered, and geographic ~ is essential to ensure that technology truly democratizes governance. Third is Trust through Accountability. Citizens

feedback must translate into institutional learning The state's credibility rests not on its power to command, but on its willingness to listen and course-correct.

India's democratic journey is thus entering a new phase, one defined less by state dominance and more by citizen partnership. The vocabulary of governance is evolving from authority to empathy, from secrecy to openness, from "doing for" to "doing with." The ideas of Jan Bhagidari, Sabka Saath-Sabka Vikas, Nagrik Devo Bhava, about inclusivity; it is about These platforms have authority but increasingly Antyodaya are not mere siogans; they represent the architecture of a participatory state. As civil servants are reoriented through initiatives like Karmayogi and the CBC and as citizens become more informed and assertive through technology and access, the asymmetry that once defined India's governance system will begin to dissolve. What will replace it is not an erosion of state power, but its moral renewal ~ a power shared, legitimized, and continuously shaped by the people themselves. In this subtle but sweeping transformation lies the promise work not as an exercise in of a more equal republic, control but as an act of one where governance is service. This cultural shift, not a transaction between subtle yet profound, could rulers and ruled, but a partinsufficient without trust redefine the Indian state's nership between citizens architecture. and their state.

Ather Energy Reports Strong Q2 FY26; Expands Market Share to 17.4% with Improved Margins

Lucknow, 14 November Adjusted Gross Margin with an increased market ing tier-2 and tier-3 cities, Energy Ather (ATHERENERG), India's leading electric two-wheeler manufacturer, reported a ance with sharp growth in market share, volume, and financials. The growth during the quarter was driven by an expanding geographical footprint, a diversified product portfolio, and a strong technology foundation. The company ended

the quarter with a market share of 17.4% sales of 65,595 units and an EBITDA margin improvement of ~1.100 bps year-on-year to (10%), underscoring solid operational execution and sustained growth momentum.

Key Financial Highlights

For the quarter September ended 2025, Ather Energy reported total income of ₹940.7 crore, up 57% year-on-year and 40% quarter-on-quarter, driven by sustained volume growth with stable pricing. Non-vehicle rev-

enue, primarily from Ather's ecosystem offerings such as software subscriptions, charging, accessories, spares, and service, contributed 12% of total reflecting the income, growing strength of its ecosystem-led business

Margins continued to improve through consistent operational execution and disciplined financial management. Adjusted Gross Margin stood at ₹210.6 crore in Q2 FY26, up 84% year-on-year, driven by value engineering, a rich product mix, and rising non-vehicle revenue contributions primarily led by software subscriptions. leadership in South India

ing the quarter, supported by continued cost discipline. Margins strengthened by over 1,100 bps year-onyear and 600 bps quarteron-quarter to reach (10%). EBITDA losses narrowed to ₹90.7 crore, while loss after

improved to 22% in Q2 share of 25% in Q2 FY26, enabled by Ather's modular FY26, up ~300 bps year- up from 19.1% year-onyear, reflecting strong EBITDA performance brand preference and cusstrong Q2 FY26 perform- improved meaningfully dur- tomer trust. Middle India emerged as the fastestgrowing region, rising to 14.6% in Q2 FY26 from 8.8% year-on-year, driven by significant growth in states such as Gujarat, Madhya Pradesh, and

Maharashtra supported by tax stood at ₹154.1 crore in expanding retail presence

Q2 FY26. This progress reflects Ather's strengthening financial performance and its consistent path toward profitability as it scales rapidly.

Share Market Highlights

Ather Energy strengthened its position in India's electric two-wheeler market with a 17.4% market share in Q2 FY26. This marks an increase from 12.1% in Q2 FY25 and 14.3% in Q1 FY26. The company delivered 65,595 units, marking 67% year-on-year increase from 39,305 units in Q2 FY25 and a 42% quarter-on-quarter increase

FY26. Ather maintained its

from 46,078 units in Q1

robust and consumer demand. The Rest of India also recorded strong growth, reaching 10% in Q2 FY26 from 6.1% yearon-year, with notable gains in Jammu & Kashmir, Punjab, and Rajasthan.

Operational Expansion and Strategic

Developments Building on the strong retail momentum of previous quarters, Ather continued to scale its national footprint. The company added 173 new Experience Centres (ECs) in H1 and 78 new ECs during the quarter, expanding its retail presence to 524 ECs across India. This growth reflects a balanced expansion strategy across established metro markets and emergcost efficiency and accelerate breakeven timelines. Ecosystem initiatives also advanced meaningfully during the quarter. The

retail formats that improve

company rolled AtherStack 7.0, introducing software features that enhance the riding experience and connectivity. Adoption of AtherStack Pro remained strong, with 89%

customers opting for it, further reinforcing Ather's leadership in software-defined EVs. Ather also strengthened its charging infrastructure, with the Ather Grid network expanding to 4,322 fast-charging points neighbourhood and chargers across India, Nepal, and Sri Lanka, up from 4,032 in the orevious quarter.

Tarun Mehta, Executive Director & CEO, Ather Energy, said, "Q2 has been a strong quarter, with

steady growth in market and continued progress on our path to profitability. We saw continued improvement in EBIT-DA margin with improving operating leverage. Our strategic focus on Middle India has delivered results, with several states scaling up rapidly. The Rest of India has also grown strongly, making our expansion more broad-based. In the South, we continue to lead the market and are seeing a new growth story driven by a denser retail presence across key cities. The response to Rizta and our ongoing retail expansion pan-India have been key contributors to this

momentum."

Shri C. P. Radhakrishnan at ITS Diamond Jubilee Celebration in New Delhi the expansive and innovaopportunities for millions (Gns). The Vice-President of tive digital infrastructure across the country.

themselves.

Shri C. Р. Radhakrishnan, today Diamond graced the Jubilee celebrations of the Indian Telecommunications Service (ITS) at Vigyan Bhawan, marking six decades since the service was constituted in 1965 to meet the Government's critical techno-managerial needs in telecommunications.

Vice-President The highlighted the transformative journey of the country ushered by ITS over the past 60 years by shaping India's telecom landscape — from the early days of telegraphy and landline telephone connections to

that powers the nation today.



"Technology Must Serve Humanity, Leaving No Indian Behind" – Vice-President

Shri C. P. Radha krishnan noted ITS's role as a under visionary leadership of Prime Minister Shri quiet but vital force encour-Narendra Modi with robust aging progress, fostering connectivity, and unlocking infrastructure expansion,

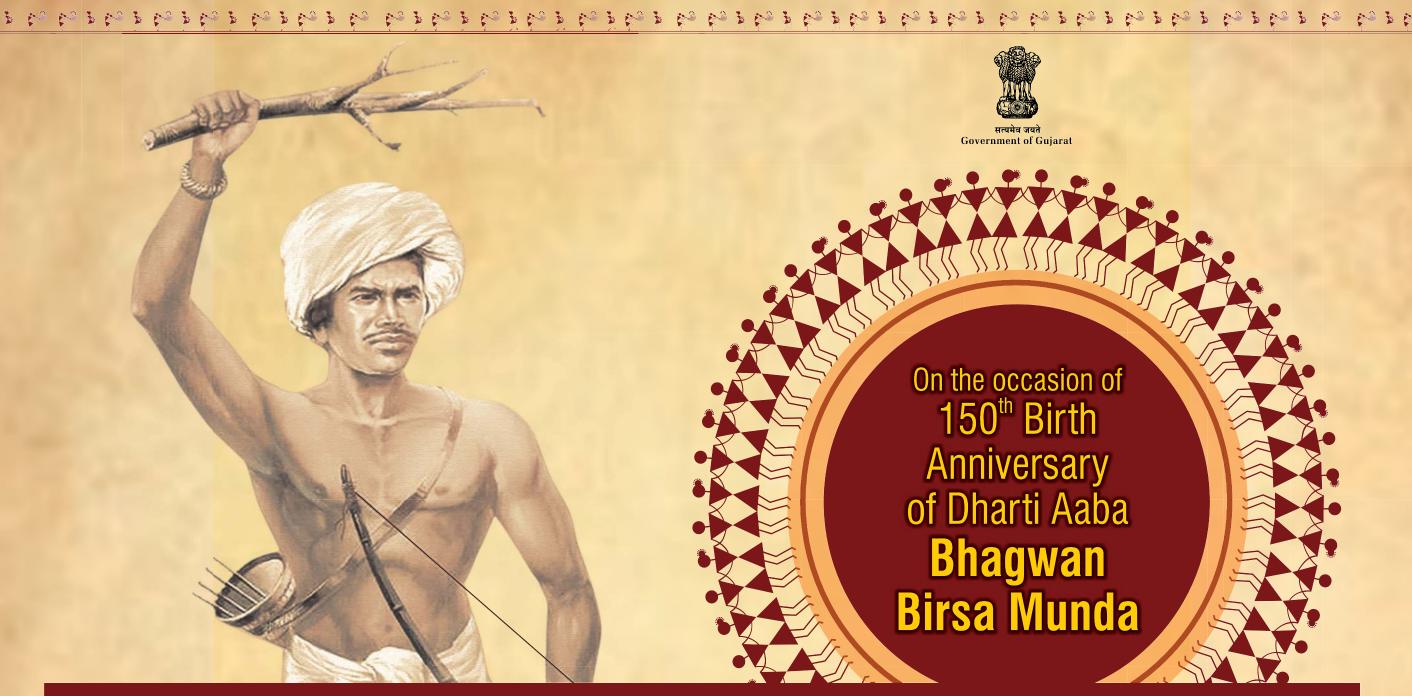
tions sector has grown

nological innovation. He highlighted that from the monopoly days of BSNL to a competitive and dynamic marketplace, the evolving telecom ecosystem is a testament to the service's enduring commitment to excellence and public welfare. Shri Radhakrishnan reflected on

digital inclusion, and tech-

historical milestones, recalling the era when securing a telephone connection was a challenge and how mobile technology has revolutionized communication. ITS officers, he noted, have been the trusted architects behind the nation's telecommunications growth.

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Shri Narendra Modi Shri Bhupene Hon'ble Prime Minister Hon'ble Chief M

Shri Bhupendrabhai Patel Hon'ble Chief Minister, Gujarat

and
the Celebration of
Janjatiya Gaurav Divas
Hon'ble Prime Minister

Shri Narendra Modi

Will Inaugurate and Lay
The Foundation Stone for Development
Projects worth over ₹9,700 crore

Gracious Presence

Shri Acharya Devvrat

Hon'ble Governor, Gujarat

Shri Bhupendrabhai Patel

Hon'ble Chief Minister, Gujarat

Distinguished Guests

Shri Nareshbhai Patel

Hon'ble Minister, Gujarat

Shri Mansukhbhai Vasava

Hon'ble Member of Parliament, Gujarat

Dr. Jayrambhai Gamit

Hon'ble Minister of State, Gujarat

Shri Jagdish Vishwakarma

Hon'ble Member of Legislative Assembly, Gujarat

Date: 15 November 2025 Time: 2 PM Venue: Dediapada, District: Narmada

The Programme will be broadcast live in 23 tribal talukas

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Har Ghar Swadeshi, Ghar Ghar Swadeshi

The Government of Gujarat is Committed to The Holistic Development of Tribal Communities

— Shri Harsh Sanghavi, Hon'ble Deputy Chief Minister, Gujarat

Western railway to run a special train between bandra terminus - durgapura

For the convenience of passengers and with a view to meet the travel demand to clear extra rush passenger traffic, Western Railway will run a Special Train on Special between Bandra Terminus – Durgapura sta-

According to a press release issued by Chief

details of this train is as Durgapura under:

Train No. 09730/09729 Bandra Terminus Durgapura Special [02 Trips] Train No. 09730

Bandra Terminus Durgapura Superfast Special will depart from Bandra Terminus Monday, 17th November, Surat, Bharuch, Vadodara, 2025 at 10:00 hrs and will Public Relations Officer of reach Durgapura at 05:30 Western Railway, Shri hrs, the next day. Similarly,

Superfast Terminus Special will depart from Durgapura on Sunday, Superfast 16th November, 2025 at

12:25 hrs and will arrive

Bandra Terminus at 07:00 hrs, the next day. Enroute, this train will halt at Borivali, Palghar, Vapi. Valsad, Navsari, Ratlam, Nagda, Bhawani Mandi, Ramganj Mandi,

Kota, Sawai Madhopur and

Banasthali Niwai stations

in both directions.

This train comprises of First AC, AC - 2 Tier, AC -3 Tier, Sleeper Class and General Second Class Coaches.

The booking for Train No. 09730 opens from 15th November, 2025 at all PRS counters & on IRCTC website. For detailed information regarding timings of halts and composition, passengers may please visit www.enquiry.indian-

Wr's jumbo block between borivali and ram mandir stations on sunday, 16th november, 2025

nance work of tracks, signalling and overhead 2025. equipment, a Jumbo Block of five hours will be taken on Up Fast line between Borivali - Ram Mandir, as

According to a press release issued by Chief Public Relations Officer of Western Railway, Shri well as on Down Fast line Vineet Abhishek, during the between Ram Mandir - block period, all Up Fast Goregaon stations from line trains will run on Up

Sunday, 16th November, and Andheri stations. will be worked upto Similarly, all Down Fast line trains will run on Down Slow line between Andheri and Goregaon stations.

Some suburban Up & Down trains will remain cancelled during the block and also some of the

To carry out mainte- 10:00 hrs to 15:00 hrs on slow line between Borivali Andheri and Borivali trains Goregaon on Harbour line.

> Detailed information to this effect is available with concerned Station Masters. Passengers are requested to please take note of the above arrangements.

AAI showcases future of Aviation at 44th **India International Trade Fair 2025**

Touch kiosks invite visitors to explore AAI's flagship initiatives, including UDAN Scheme and Startup Policy AAI introduces "Air Quiz" for aviation enthusiasts to make texperience even more engaging

(Gns).

Airports Authority of India (AAI) took flight into the 44th India International Trade Fair 2025 at Bharat Mandapam, Pragati Maidan in the National Capital, unveiling an innovative and visually stunning pavilion that embodies the event's spirit of "Ek Bharat, Shrestha Bharat." The AAI stall marked the beginning of an immersive experience that highlights India's aviation excellence, technological innovation, and vision for sustainable growth.

AAI pavilion greets visitors through a spectacular LED

and creativity featuring two

into a world of technology itage of the region. To make the experience



anamorphic display walls that dynamically illustrate AAI's expanding network, airport infrastructure and modernization milestones across the nation.

A series of interactive touch kiosks invites visitors to explore AAI's flagship ini-Located in Hall 1G, the tiatives, including the UDAN Scheme, Startup Policy, AAI - Routes Asia archway, illuminated with 2025 and India's Air futuristic aviation graphics Connectivity Map. A digital that set the tone for an flip book creatively show- sentatives, offering insightinspiring journey through cases airports as architec- ful sessions on the AAI's India's evolving skies. tural marvels, inherently initiatives, operations and progress, connectivity and Inside, the space unfolds promoting the local her- vision for the future of

even more engaging, the AAI has introduced an "Air Quiz" for aviation enthusiasts and an Al-powered 'Selfie Zone' where visitors can transform into digital avatars of aviation professionals, from pilots and ATC officers to air hostesses and fire tender perdedicated sonnel. Α Briefing Zone further enriches the experience for students and media repreIndian aviation.

The showstopper of the stall is the Live ATC Demonstration, offering visitors a rare window into real-time air traffic communication and control. As the premier organization steering India's civil aviation growth, the AAI continues to lead with innovation and purpose. From developing world-class airports to managing air traffic and ensuring seamless navigation and surveillance, AAI remains at the forefront of shaping a modern, safe and connected India.

Through its participation at IITF 2025, being held 14th 27th from to November, the AAI is showcasing its commitment to integrating technology, innovation and sustainability in its operations. The exhibit mirrors the organisation's vision of contributing to the national goal of building a Viksit Bharat @2047, where aviation serves as a cornerstone of

India emerging as a trusted global partner with Andhra Pradesh contributing to Viksit Bharat @2047: Union Minister of Commerce and Industry, Shri Piyush Goyal

Shri Piyush Goyal announces launch of India's first Drone City at Orvakal, set to generate over 40,000 jobs

Union Minister Commerce and Industry, Shri Piyush Goyal, while addressing the 30th edition of the CII Partnership Summit 2025 organized by the Confederation of Indian Industry (CII) in Visakhapatnam, Andhra Pradesh, highlighted India's emergence as a trusted global partner and commended the immense contribution of Andhra Pradesh toward achieving the vision of Viksit Bharat @2047. He emphasized India's growing leadership in semiconductors, clean energy and innovation-driven underscoring the impor-

The event, held under the theme "Technology, Trust & Trade – Navigating the New Geoeconomic Order," was inaugurated by the Vice President of India, jobs and will house the Shri C.P. Radhakrishnan, in world's largest common the presence of the drone testing facility. It will Governor Pradesh, Shri Syed Abdul Nazeer. Shri Piyush Goyal and Chief Minister of Andhra Pradesh, Shri N. bringing key components of Chandrababu Naidu, deliv- drone innovation under one ered the keynote addresses. unified infrastructure

tance of trust, sustainability

and policy stability as the

foundation of India's eco-

nomic framework.

Shri Goyal announced the launch of India's first three major Greenfield Drone City at Orvakal in Industrial Smart City nodes Kurnool district, marking a

NICDC is developing Ecosystems for Industry in Andhra Pradesh—



major milestone in advancing India's capabilities in next-generation aerospace and unmanned systems. The launch follows the foundation stone laying of the Kopparthy and Orvakal Industrial Nodes by the industries, Prime Minister on 16 October 2025, underscoring the Government's commitment to fast-paced progress across India's industrial corridors. Developed in collaboration with the Government of Andhra Pradesh, the 300acre Drone City is expected to generate over 40,000 of Andhra serve as a fully integrated ecosystem for manufactur-

testing, research,

repairs and development,

Krishnapatnam, and Kopparthy—located across different industrial corridors, reinforcing the state's strategic importance in regional industrial development. These projects support the Make in India vision and offer world-class infrastructure for industries in logistics, aerospace, electronics and advanced manufacturing. The Summit also highlighted Andhra Pradesh's emerg-

ing opportunities in green hydrogen, semiconductors, electronics manufacturing, coastal logistics, defence and drone sectors, positioning the state as a prominent hub for sustain-

able industrial growth.

Shri Rajat Kumar Saini, CEO & MD of NICDC, participated in a plenary session titled "Next-Gen Industrial Corridors 2.0: Building Smart, Connected

5.0." He outlined NICDC's vision of developing Greenfield Industrial Smart Cities as smart, resilient and sustainable hubs for manufacturing and innovation. He highlighted the integration of digital infrastructure, renewable energy, automation and datadriven governance to create globally competitive ecosystems industrial aligned with the Industry 5.0 vision. The NICDC pavilion at

the Summit recorded strong participation and engagement from global investors, policymakers and industry representatives. It showcased NICDC's flagship initiatives, Greenfield including Industrial Smart Cities, the Unified Logistics Interface Platform (ŬLIP), Logistics Data Bank (LDB), India Industrial Land Bank (IILB) and PM MITRA Parks, illuson trating NICDC's integrated approach to building digital, efficient and sustainable industrial infrastructure. scholars, master craftsmen, Delegates expressed notable interest in NICDC's Smart City projects and depth, digital platforms, seeking sophistication, and conteminformation on land availability, investment facilitation and collaboration opportunities under the Industrial Smart City devel-

opment programme.

Birsa Munda PM to Inaugurate and Lay **Foundation Stone of Development Projects Worth**

PM to participate in

programme marking 150th

Birth Anniversary celebration

of Dharti Aaba Bhagwan

Over 9,700 Crore in Dediapada, Narmada **Projects focus on** infrastructure, health,

education, heritage with particular emphasis on tribal empowerment (Gns).

Prime Minister Shri Narendra Modi will visit Gujarat on 15th November. At around 12:45 PM, he will perform Pooja and Darshan at Devmogra Temple in Narmada Thereafter, at around 2:45 PM, the Prime Minister will Dediapada visit Narmada district and participate in a programme

Dharti Aaba Bhagwan Birsa (DA-JAGUA). Munda. On the occasion,

he will inaugurate and lay the foundation stone of various infrastructure | MARK THE DATE and development projects worth over ₹9,700 crore, and also address the gathering.

During the programme in Dediapada, Prime Minister will inaugurate and lay the foundation stone of multiple development projects aimed at uplifting tribal communities and improving infrastructure in rural and remote areas of

the region. Prime Minister will participate in the Grih Pravesh of 100,000 houses built Abhiyan (PM-JANMAN) activities;

Anniversary celebration of Gram Utkarsh Abhiyan

On the occasion of Janjatiya Gaurav Divas, PM to

visit Narmada district in Gujarat on 15th November



Prime Minister will inaugurate 42 Eklavya Model Residential Schools (EMRS) dedicated to Tribal students worth around ₹1,900 crores; 228 Multiunder Pradhan Mantri Purpose Centres to act as Janjati Adivasi Nyaya Maha hub for community-led Centre

But the real low came in

marking the 150th Birth and Dharti Aaba Janjatiya Competence in Assam Medical College, Dibrugarh, Tribal Institute (TRI) building Imphal, Manipur for the preservation of tribal culture and heritage. In addition, Prime Minister will flag off 250 buses for 14 tribal districts of Gujarat to improve connectivity in tribal regions.

> Prime Minister will lay the foundation stone for 748 km of new roads to enhance connectivity in tribal areas and 14 Tribal Multi-Marketing Centres (TMMCs) under DA-JAGUA to serve as community hubs. He will also lay the foundation stone of 50 Eklavya new Residential Schools, worth over ₹2,320 crore, furthering the government's commitment to providing quality education for tribal children.

Bihar Poll Shock: RJD Falters Despite Strong Support Base

The Bihar election has delivered an unexpected jolt to the Tejashwi Yadavled RJD. Contesting 143 seats, the party finds itself ahead in barely 32 - a dramatic slide for a political outfit that just five years ago emerged as the single largest party in the state.

For the RJD, it's a déjà vu moment, and not a pleasant one. This performance is on track to become its second-worst in two decades. The last time the party sank this low was in 2005, when Nitish Kumar stormed into Bihar's political scene with a powerful NDA wave. Back then, RJD, under Rabri Devi's leadership, was battling severe anti-incumbency, as public mood shifted decisively toward change. Nitish, aligned with the BJP, capitalised on that sentiment and dismantled 15 years of

In the Bihar election, the while the NDA appears to RJD, led by Tejashwi Yadav, be heading for a victory. is ahead in only 32 seats after contesting 143, mark- 2010, when the RJD's tally ing a significant decline crashed to just 22 seats. from its previous position Today's numbers seem to

C the largest

Despite having the highest political landscape has vote share, the RJD is fac- gone through countless ing its second-worst per- twists - Nitish Kumar turned a full circle.

party. echo that slide, even as the

formance in two decades, switching sides multiple times, alliances breaking and re-forming, equations shifting as fast as they were made.

> Yet, there's a twist. Even as the JD(U)-BJP combine surges ahead, the RJD surprisingly holds the highest vote share among all parties this time. That means the party is winning big where it wins, but losing far too many close battles. The leads suggest narrow margins have cost Tejashwi dearly - a classic case of votes not turning into seats.

> If the trends hold, the NDA is cruising toward another solid victory, while the RJD is left to grapple with a stinging reality: strong numbers on paper, but not enough seats in the Assembly. Twenty years after the party first fell from power, Bihar's political wheel seems to have

Prime Minister to release 21st instalment of PM-KISAN on November 19, 2025

crore in direct transfers to over are seeded in PM KISAN

11 crore farmer families Digital innovations strengthen PM-KISAN: Aadhaar-based e-KYC, mobile app and KisaneMitra boost access

Farmer registry launched to ensure seamless delivery of social welfare benefits

nationwide (Gns)

The PM Kisan Samman Nidhi (PM-KISAN) Yojana, a Central Sector Scheme launched on February 24, 2019, provides annual financial assistance of Rs. 6000/- per eligible farmer family. So far, more than Rs. 3.70 lakh crores have been disbursed to over 11 crore farmer families in the country through 20 instalments. The benefits of the scheme are being provided to those seeded with Aadhaar and advancements so that the



scheme stands out as one eligible farmers across the of the largest Direct Benefit country can seamlessly Transfer (DBT) initiative avail the scheme's benefits. globally, underscoring its monumental impact on of digital public goods has facilitating financial support not only eliminated middledirectly to the beneficiaries. men but has also paved the With a commitment to way for a streamlined delivinclusivity, it dedicates over ery system reaching the 25% of its benefits to remotest corners. The

PM-KISAN crosses [3.70 lakh farmers whose land details women beneficiaries.

portal, have bank accounts technological & process eKYC is completed. This maximum number of beneficiaries can

be benefited without any hassle. farmer-cendigital tric infrastructure ensures widespread accessibility.

ensuring that The strategic incorporation

The scheme leverages further bolstered by the uti-Aadhaar-based payment ecosystem, ensuring secure and efficient transactions.

> Aadhaar is an important pillar in PM-KISAN for establishing the identity of the beneficiaries by completing their e-KYC. Now farmers can complete their e-KYC by using any following option:

> > OTP based e-KYC

Bio Metric based e-KYC Face authenticationbased e-KYC

A farmer-centric digital infrastructure has ensured the benefits of the scheme reach all the farmers across the country without any involvement of the mid-

NMCM Bead-Making Workshop Strengthens the Link between **Ancient Traditions and Contemporary Initiatives at IGNCA**

chaired

The National Mission on Cultural Mapping (NMCM), implemented by the Indira Gandhi National Centre for the Arts (IGNCA), organised a comprehensive twoday lecture and workshop on the 'Art of Bead-Making Craft of Khambhat, Gujarat' under its flagship programme 'Mera Gaon Meri Dharohar'(MGMD). Held 13th and 14th November at IGNCA, New Delhi, the programme brought together eminent researchers, and students to explore the historical technological

porary relevance of India's oldest bead-making tradi-The inaugural session on 13th November was

by

Sachchidanand Joshi, the chairmanship of Dr. Mayank Shekhar, Mission Member Secretary, IGNCA, Ramesh C. Gaur, Dean Director, NMCM, outlined who affirmed NMCM's conand revitalise India's cultur- Dr. MGMD Portal,

2023, which has culturally mapped over six villages, lakh cataloguing their

launched

oral traditions, customs, art forms, festivals attire, and local landmarks. He emphasised

that this expansive cultural mapping encourages community participation and strengthens rural economies by nurturing cultural awareness and

The second day of the workshop convened under

(Administration) and HoD tinuing efforts to document Kalanidhi Division, IGNCA. objectives to integrate cul-Gaur reiterated al wealth. He highlighted NMCM's initiatives, includthe achievements of the ing future possibilities of



supporting the bead-making craft as an economic enterprise for local communities. He also referenced the scale and scope of the MGMD Portal, emphasising its central role in cultural preservation.

Earlier, in his welcome address on the first day, Dr. of early civilisations.

the Mission's broader tural documentation with long-term development strategies. The keynote address, 'Indian Stone Beads: Interlacing Craft, Culture, and Technology', was delivered by Prof. Alok Kumar Kanungo, archaeologist and faculty at IIT Gandhinagar. Drawing from extensive fieldwork, he traced the origins of stone bead-making in Khambhat to the Harappan era, offering insights into the continuity of India's craft traditions and the advancement of ancient drilling, polishing, and production techniques. He demonstrated how these practices illuminate the technological, social, and economic organisation